

RFI Response – Denver AOR

I. Executive Summary

A. Overview

The GEO Group, Inc. (GEO) is pleased to present our response to the Request for Information (RFI) issued by the United States Immigration and Customs Enforcement (ICE) for Detention Facility Support within the Denver Area of Responsibility (AOR). GEO currently provides similar services at the Aurora ICE Processing Center for up to 1,360 beds. An additional 128 general population beds are also available for use at Aurora.

The current Aurora Contract includes an unfunded CLIN for the use of the 700-bed GEO-owned Cheyenne Mountain Center. GEO proposes the activation of the facility to serve the Denver Enforcement and Removal Operations (ERO) field office requirements.



GEO is the world's leading provider of detention, corrections, and reentry services with 100 facilities, approximately 81,000 beds, and approximately 18,000 employees. Our corporate office is based in Boca Raton, FL and we have three (3) regional offices, located in Los Angeles, CA; San Antonio, TX; and Charlotte, NC. GEO also operates internationally in the countries of Australia, the United Kingdom, and South Africa and has offices in Sydney, London, and Johannesburg.



B. Point of Contact Information

The point of contact for this project is:

(b)(6),(b)(7)(C) Executive Vice President, Client Relations
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Boca Raton, FL 33431

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II. Facility Overview and Capabilities

A. Facility Address & Information

The GEO-owned and operated Cheyenne Mountain Center is located in Colorado Springs, CO and strategically situated close to all necessary facility and detainee support services. This facility is an appropriately zoned, existing structure capable of providing secure residential, medical, and transportation services, as well as all support services necessary to meet the needs of adult ICE detainees (male and female) at multiple security levels, in compliance with ICE National Detention Standards (NDS) 2019.

Name	Beds	Availability	Facility Address	% for ICE Use	% for Other Use
Cheyenne Mountain Center	Up to 700 beds	30 days after contract funding approval	2925 E. Las Vegas St. Colorado Springs, CO 80906	100%	0%

B. Facility Background

Originally opened in 2005, the Cheyenne Mountain Center is a 700-bed facility located in Colorado Springs, CO. Originally designed as a reentry center, the facility is well-equipped to be repurposed as an immigration processing center to support U.S. Immigration and Customs Enforcement (ICE) operations. The center's infrastructure already includes secure housing, administrative offices, and program spaces that can be adapted to accommodate individuals detained by ICE. The facility most recently served as a residential reentry facility for the State of Colorado until March 2020 and is well-suited to operate as an Annex to the Aurora ICE Processing Center.



C. Facility Description

The existing facility can accommodate up to 700 ICE detainees, including the provision of security, health care services, food service, laundry, utilities, administrative support services, and transportation consistent with ICE's requirements.

Cheyenne Mountain Center Layout

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Housing Units: The facility has a design capacity of 700 general population and 48 Restricted Housing beds.

General Population Housing includes the following:

- Level 1 consists of 6- and 8-person rooms
- Levels 2 and 3 consist of 8- and 12-person rooms

The second and third floor have 14 rooms per side with two sides on each level for a total of 28 rooms on each floor. As there are no intake beds, staging can be performed in unused portions of the segregation unit and the indoor gym.

Medical Area: The Center's medical unit is equipped to provide on-site, primary care, mental health and emergency health care including lab, portable X-ray, and medication delivery. GEO will maintain active contracts with laboratories and other ancillary services required to provide comprehensive and medically necessary care. Medical equipment will include telemedicine and radiology capabilities to enhance care provided to the patient population.

The Center's medical unit includes the following:

- Patient waiting area (capacity of 15)
- Two medical beds
- Secured nurses station with two separate, controlled points of entry into the medical areas
- Four medical examination and treatment rooms, including a comprehensive medical triage/vitals room, and procedural/urgent care room
- Laboratory
- Corridor contains a patient bathroom, dental suite, medical records office, ample office space for medical /mental health personnel, staff restrooms, conference room, and staff break room
- Nurses station is adjoined to the secured pharmacy room with a pill line window attached
- Suicide watch room

Visitation: Visitation includes an open room located on the first floor with a capacity of 100. GEO proposes adding video teleconferencing booths to satisfy this requirement.



Recreation: The Center has one secure 16,600-square-foot outdoor recreation area equipped with 3 basketball courts and an exercise area. The Center also has a 2,109-square-foot indoor recreation area that includes a basketball court and separate 336-square-foot weight room.

Administrative Space and Parking: Administrative office space within the existing facility is limited. Specific ICE Administrative Office Space needs have not been identified. As such, GEO will negotiate with ICE on its office needs following contract award. The site has 79 parking spaces, 20 of which GEO can allocate for ICE use.

D. Schedule of Availability

The Center can be available for intake of ICE detainees within 30 days of funding approval and dependent on the ICE background clearance process.

E. ICE National Detention Standards (NDS)

As currently configured, the facility can provide all services in compliance with ICE's National Detention Standards – 2019 (NDS). The facility could be modified to meet ICE's Performance-based National Detention Standards 2011. We note, however, as this is an existing facility, there may be some standards that would require an exception.

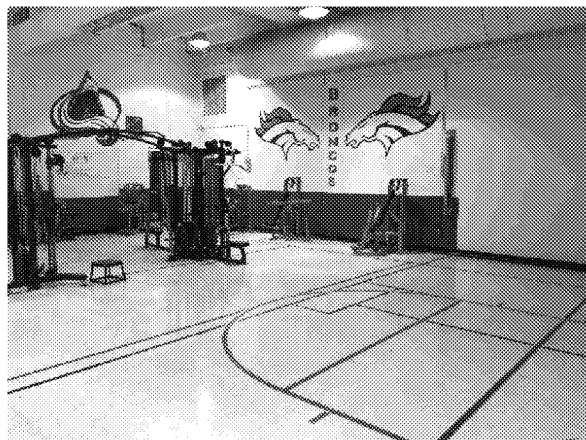
F. Quality Control Plan

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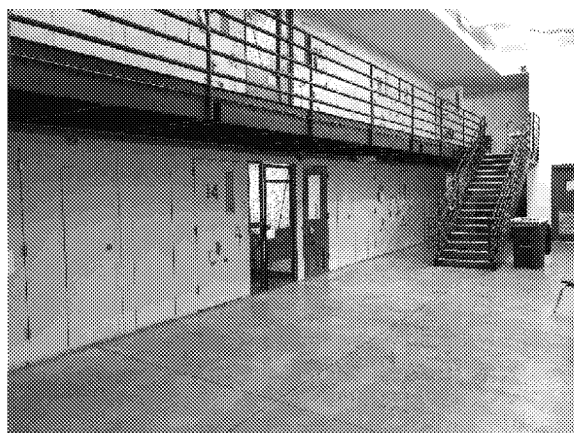
IV. Exterior and Interior Photographs



Gymnasium



Medical Exam Room



Segregation



Cafeteria



Library



Outdoor Recreation



V. Operational and Logistical Information

A. Availability and Timeframe

The Center can be available for use within 30 days of a funding approval and dependent on the ICE background clearance process. Please note that GEO can perform and certify similar background clearances (with the exception of the field investigation) to assist ICE in expediting the clearance process. GEO's current background screening process is very similar to the federal candidate screening process. Further, GEO's contracts provide ICE with 100% legal indemnification for all contract services provided by GEO employees.

B. Transportation and Accessibility

The Cheyenne Mountain Center is strategically located in proximity to all necessary facility and detainee support services. A table and map illustrating the proximity of the Center to ICE's Denver Field Office, acute care hospitals, airports, bus/train stations, emergency services, and immigration court, are provided below.

	Facility Name and Address	Distance	Travel Time
ICE	Denver Field Office 12445 E Caley Ave. Centennial, CO 80111	63.8 miles	61 minutes
Hospital	UCHealth Memorial Hospital Central 1400 E Boulder St. Colorado Springs, CO 80909	7.3 miles	12 minutes
Hospital	CommonSpirit – Penrose Hospital 2222 N Nevada Ave. Colorado Springs, CO 80907	9.4 miles	18 minutes
Hospital	CommonSpirit – St. Francis Hospital 6001 E Woodmen Road Colorado Springs, CO 80923	19.4 miles	26 minutes
Airport	Colorado Springs Airport 7770 Milton E Proby Parkway Colorado Springs, CO 80916	6.4 miles	11 minutes
Bus Station	Greyhound Bus Stop 1251 S. Tejon St. Colorado Springs, CO 80903	4.1 miles	9 minutes
Train Station	Denver Union Station 1701 Wynkoop St. Denver, CO 80202	77.1 miles	79 minutes
Fire Station	Colorado Springs Fire Station 11 3810 Jet Wing Drive Colorado Springs, CO 80916	3 miles	7 minutes
Immigration Court	Aurora ICE Processing Center 3130 North Oakland St. Aurora, CO 80010	77.3 miles	73 minutes

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C. Local Services and Support

If requested by ICE, GEO will provide access to consulates and pro bono legal services. Additionally, video teleconferencing (VTC) capabilities can be available. In addition, several Virtual Attorney Visitation (VAV) booths can be provided in the housing unit entries and existing office spaces.

VI. Additional Information and Recommendations

A. Current Services Provided to Federal Agencies

GEO is the largest secure support services provider to the U.S. Federal Government and the largest detention services operator for ICE. GEO also provides detention, transportation, and support services for the U.S. Marshals Service (USMS) and for Customs and Border Protection (CBP). GEO has a 38-year relationship with ICE dating back to December 2, 1986, with a contract award from the U.S. Immigration and Naturalization Service (INS) to provide a facility for secure residential care of undocumented aliens in Aurora, CO.

We presently have 18 facilities under contract to provide services to ICE.

GEO-Operated Detention Facilities	Client	Gender*	Years in Operation
1. Adelanto ICE Processing Center	ICE	M	12
2. Alexandria Staging Facility	ICE	M	11
3. Aurora ICE Processing Center	ICE	M/F	37
4. Broward Transitional Center	ICE	M/F	22
5. Central Louisiana ICE Processing Center	ICE	M	16
6. Desert View Annex	ICE	M	4
7. Folkston ICE Processing Center	ICE	M	7
8. Golden State Annex	ICE	M	4
9. Joe Corley Processing Center	ICE/USMS	M/F	16
10. Karnes County Immigration Processing Center	ICE	M/F	14
11. Mesa Verde ICE Processing Center	ICE	M	9
12. Montgomery Processing Center	ICE	M/F	6
13. Moshannon Valley Processing Center	ICE	M/F	3
14. Northwest ICE Processing Center	ICE	M/F	20
15. Pine Prairie ICE Processing Center	ICE	M	24
16. Rio Grande Processing Center	ICE/USMS	M/F	16
17. South Louisiana ICE Processing Center	ICE	F	4
18. South Texas ICE Processing Center	ICE	M/F	19

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B. Proposed Pricing Structures

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HUDSON CORRECTIONAL FACILITY



February 21, 2025

VIA EMAIL

(b)(6),(b)(7)(C)

Contracting Officer

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(b)(6),(b)(7)(C)

Contract Officer

Email: (b)(6),(b)(7)(C)@ice.dhs.gov

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Contract Specialist

Email: (b)(6),(b)(7)(C)@ice.dhs.gov

Contracting Office Address:

500 12th Street SW

Washington, DC 20024

RESPONSE TO REQUEST FOR INFORMATION --DENVER FIELD OFFICE-- U.S. IMMIGRATION AND CUSTOMS ENFORCEMENT IMMIGRATION DETENTION SERVICES

To Whom It May Concern:

In response to the above-referenced Request for Information (“RFI”), we respectfully submit **Hudson Correctional Facility**, a (b)(4) bed, (b)(6),(b)(7)(C) (b)(4) medium security facility located at 3001 Juniper Street, Hudson, CO 80642 (“**Hudson**”). Hudson is located just northeast of Denver on I-76, approximately 25 miles north of Denver International Airport and within a 2-hour drive of the following ICE offices:

ICE Office	Field	Appx Distance to Hudson	Appx Drive Time
Centennial		54 miles	56 minutes
Frederick		22 miles	32 minutes
Aurora		35 miles	41 minutes
Cheyenne		88 miles	1 hour 37 minutes

HUDSON CORRECTIONAL FACILITY

Facility Background

Hudson was built in 2009 and it has been without prisoners since 2014. It has been very well maintained, and its current condition reflects its low mileage. Hudson is available to be 100% dedicated as an ICE facility. Hudson has the flexibility to manage a wide range of offenders of different classification levels. With four distinct housing units, Hudson's design plan can simultaneously accommodate different detainee groups, including both male and female detainees, after some minor modifications to the fencing. Hudson is also expansion-ready: oversized dayrooms could easily accommodate additional bunking and in the longer term, Hudson owns 37 acres adjacent to the facility and already received a conditional use permit for a 1,000-bed expansion on that site.

Hudson has a 124-bed segregated housing unit (with 62 cells) for high-level offenders but there are many non-punitive areas suitable for lower-level detention. Hudson has massive dayrooms with washer/dryer hookups, wiring for televisions and phones, and coaxial cables in each cell. For recreation, each housing unit has a private recreation yard and Hudson also boasts a soccer field, a baseball diamond, a volleyball court, outdoor handball courts, an indoor handball court and a full indoor basketball court. Hudson also has a running track, a large garden space and nearly 12,000 square feet of classroom and education space.

Ownership and Private Operators

Hudson has the infrastructure to house ICE non-citizens in a safe and secure environment. Hudson is owned by Highlands REIT, Inc. ("**Highlands**"), a public reporting real estate investment trust. Highlands is not an operator of correctional or detention facilities. Highlands was formed to work out non-core assets from our former parent company, which is how Highlands acquired Hudson.

Highlands has held advanced discussions with numerous potential operators for Hudson. Presently, such operators are conducting extensive due diligence on Hudson, including numerous site visits by contractors and specialists in the last month. Certain operators have already started working on facility activation plans for Hudson. Private operators want to be certain of ICE's selection of Hudson prior to committing to operation. Should ICE choose to utilize Hudson as a detention facility, an operator could take over Hudson practically immediately. Hudson's close proximity to Denver would make for a speedy facility activation. We estimate that depending on urgency and the specifics of the detainee population, Hudson could accept detainees in a matter of months. In short order, ICE's private operators could implement detention standards at Hudson that are acceptable to ICE.

Specific RFI Responses

Point of Contact:	(b)(6),(b)(7)(C) EVP COO, Highlands REIT, Inc. (952)-239 (b)(6),(b)(7)(C) 1 South Dearborn Street, (b)(6),(b)(7)(C) Chicago, IL 60603 Email: (b)(6),(b)(7)(C) @Highlandsreit.com
Facility Address:	3001 Juniper Street, Hudson, CO 80642
Facility Utilization for ICE:	100%
Facility Ownership:	Hudson is 100% owned by an indirect, wholly owned subsidiary of Highlands REIT, Inc., a public reporting real estate investment trust. Highlands acquired Hudson via a spin-off of non-core assets from its predecessor in 2016.

HUDSON CORRECTIONAL FACILITY

Proposed Facility Operator:	Highlands is in advanced discussions with well-known potential operators and should ICE choose to utilize Hudson, an operator could take over Hudson practically immediately.
Proposed Detention Standards:	Hudson's operator would implement detention standards acceptable to ICE.
Date of Last Use, Population and Operator:	Hudson was previously leased to GEO Group, which lease ended in January 2020. GEO Group housed male inmates from Alaska at Hudson until 2014 and then the facility was idled. Hudson has been well maintained while idled.
Dedicated or Shared Facility:	Dedicated
Year Built:	2009
Capacity:	<ul style="list-style-type: none"> - 1,256 beds - Four Housing Units with 1,132 beds (three units with 288 beds; one with 268 beds) - Segregated Housing Unit with 124 beds - Seven medical unit cells including three hospital cells, two negative pressure cells, one suicide observation cell and one large waiting room cell. - Intake processing center of 4,300 square feet with four holding cells of varying size, medical screening, clothing exchange, showers and offices.
Information on medical, dental and mental health space:	<ul style="list-style-type: none"> - Seven medical unit cells including three hospital cells, two negative pressure cells, one suicide observation cell and one large waiting room cell. - Medical unit of 6,500 square feet with multiple evaluation rooms, x-ray space, lab space, dental room, pharmacy and offices.
Capacity and information on visitation areas to include video teleconferencing space and capabilities:	Visitation area of 3,200 square feet, with children's play area, private visiting space and lavatories. Teleconferencing space is available, and equipment can be readily installed.
Capacity and information on administrative space and parking availability:	<ul style="list-style-type: none"> - Administration office space of 7,300 square feet, including over a dozen private offices and a 1,200 square foot conference room/training space. - The main parking lot has room for approximately 290 spaces, with ample additional parking in the maintenance yard lot and service yard lots.
Size of, and information on, outdoor recreation area:	Multiple recreation yards and sporting facilities, including a soccer field and baseball diamond, outdoor and indoor handball courts, an indoor basketball court, a running track and large vocational gardens.
Photographs of exterior and interior:	Please see below
Timeframe for availability of ICE use:	Hudson is available immediately and could accept detainees in a matter of months. Depending on urgency, the detainee population and detention standards, modifications to fencing and upgrades to computer systems will be necessary.
Transportation distances and names of local hospitals, transportation hubs, fire stations and immigration court:	<ul style="list-style-type: none"> - Intermountain Platte Valley Hospital, with 24/7 Level III trauma center, is 15 miles south on I-76 (<20 mins drive). - Denver International Airport is 25 miles south on I-76 (<30 mins drive)

HUDSON CORRECTIONAL FACILITY

	Four different Fire Stations within a 15-minute drive: <ol style="list-style-type: none">1. Hudson Fire Station at 702 Cedar St (<5 miles away)2. Hudson Fire Station at 625 Cherry St. (5 miles away)3. Southeast Weld Fire District #1 at 65 E. Gandy Avenue, Keenesburg, CO (12 miles)4. Fort Lupton Fire Department (11 miles)
Availability of and access to local consulates and pro-bono legal services:	Hudson is only about 30 minutes from Denver, where numerous legal aid and pro-bono services are offered. Hudson is located within an hour of many consulates, including: <ul style="list-style-type: none">- Mexican Consulate: 36 miles (45 mins) 5350 Leetsdale Dr #100, Glendale CO, 80246- Honduras Consulate: 38 miles (45 mins) 14707 E. 2nd Ave., Aurora CO 80011- El Salvador Consulate: 41 miles (50 mins) 1450 S Havana St #100, Aurora CO 80012- Guatemala Consulate: 45 miles (50 mins) 1001 S. Monaco St Pkwy #101, Denver CO 80224

Lead Time to Operation

Private operators want to be certain of ICE's selection of Hudson prior to committing to operate Hudson. Should ICE choose to utilize Hudson as a detention facility, a private operator could accept detainees in a matter of months. Hudson's location within the greater Denver metro would make staffing far less challenging than more remote locations, especially with respect to medical positions and other specialties. Local governments (both Weld County Colorado and the town of Hudson) have been very supportive of Hudson and ICE's mission.

Additional Responses

As to detention contract structure,

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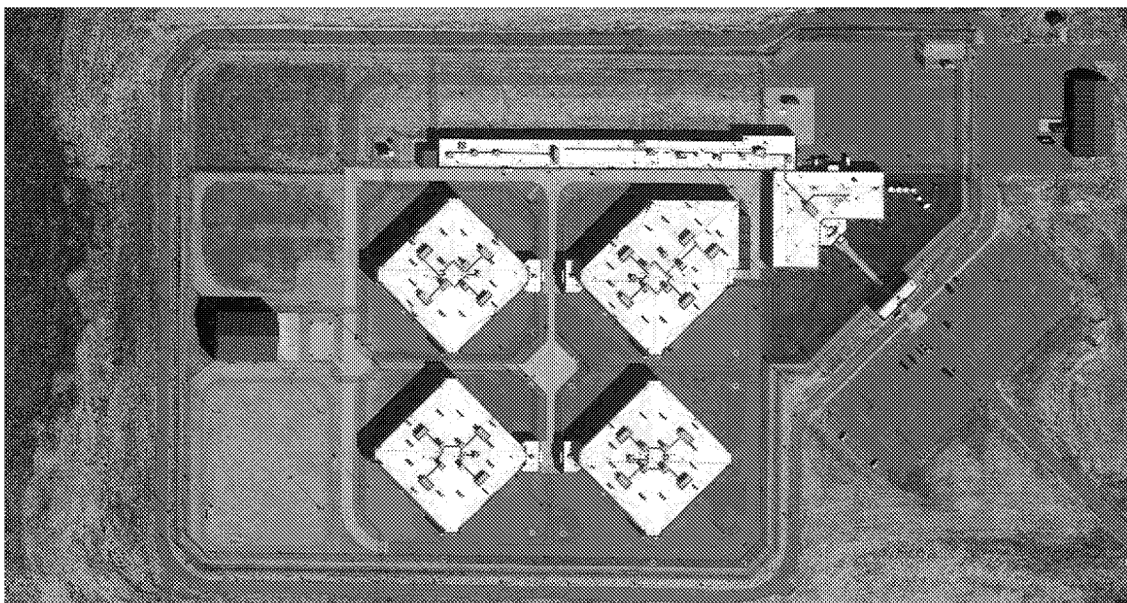
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Highlands does not provide services to ICE or any other federal or state agency.

HUDSON CORRECTIONAL FACILITY



PhotoScan by Google Photos



HUDSON CORRECTIONAL FACILITY

Expansive dayrooms suitable for bunking, recreation or amenity area:



HUDSON CORRECTIONAL FACILITY

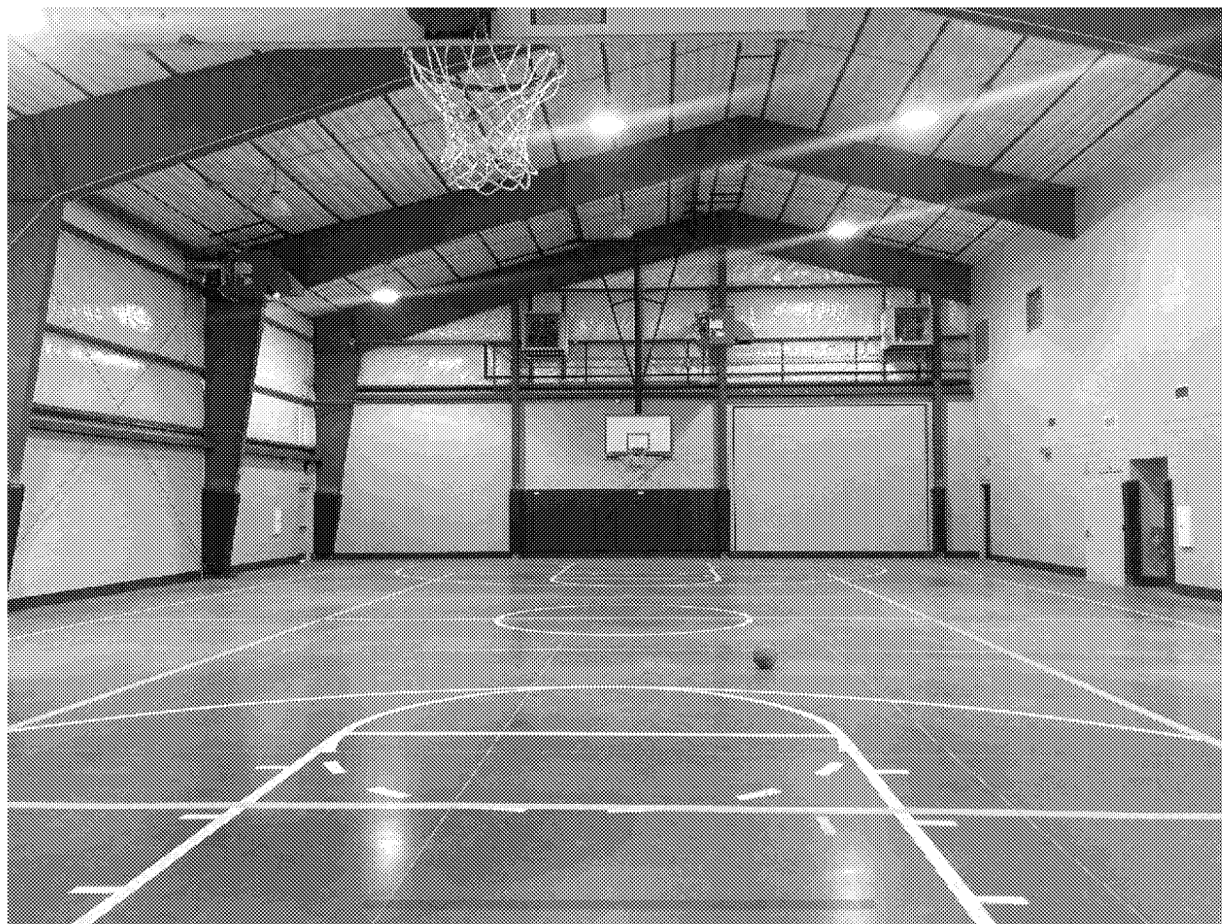
Segregated housing unit for high-level offenders:



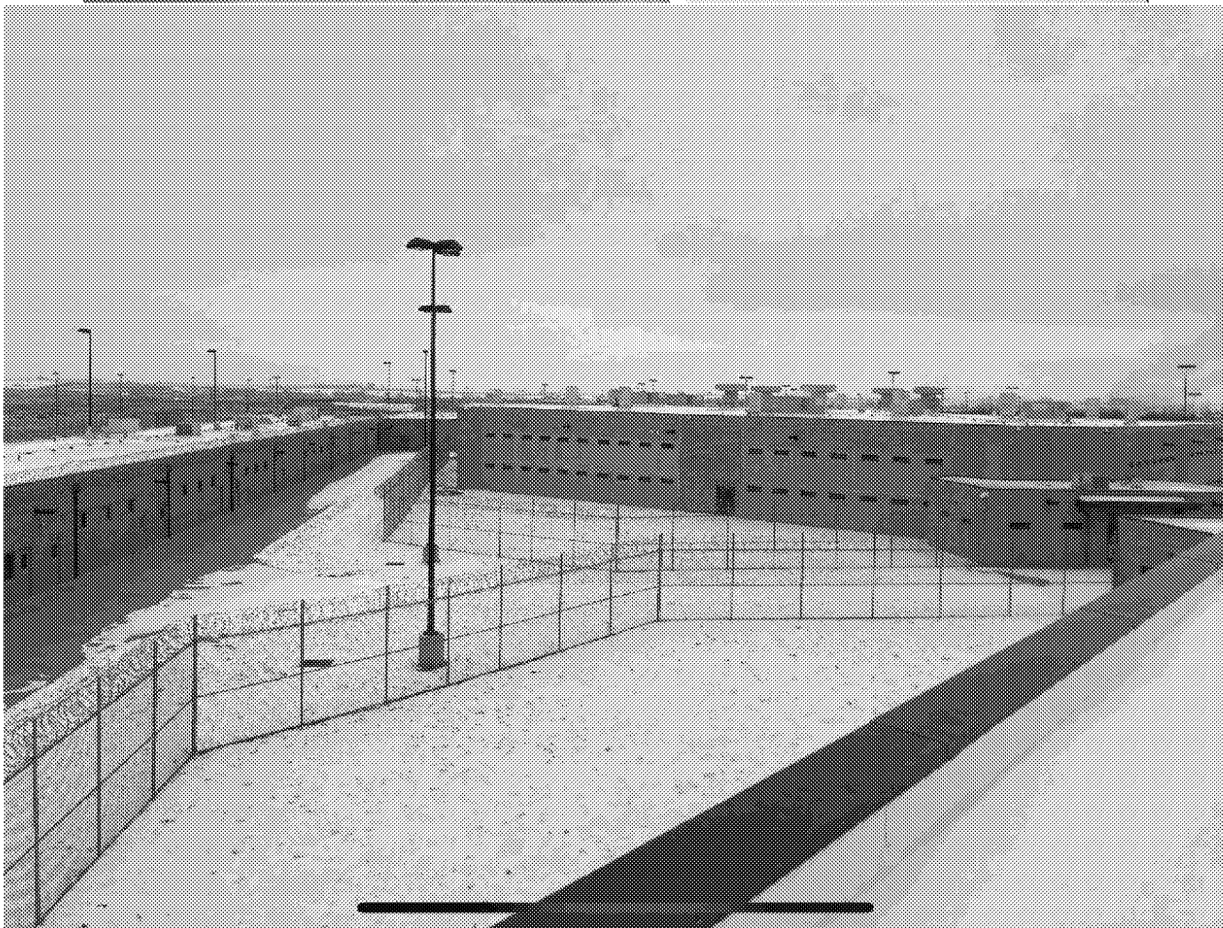
Expansive recreation yards, including this soccer field:



HUDSON CORRECTIONAL FACILITY

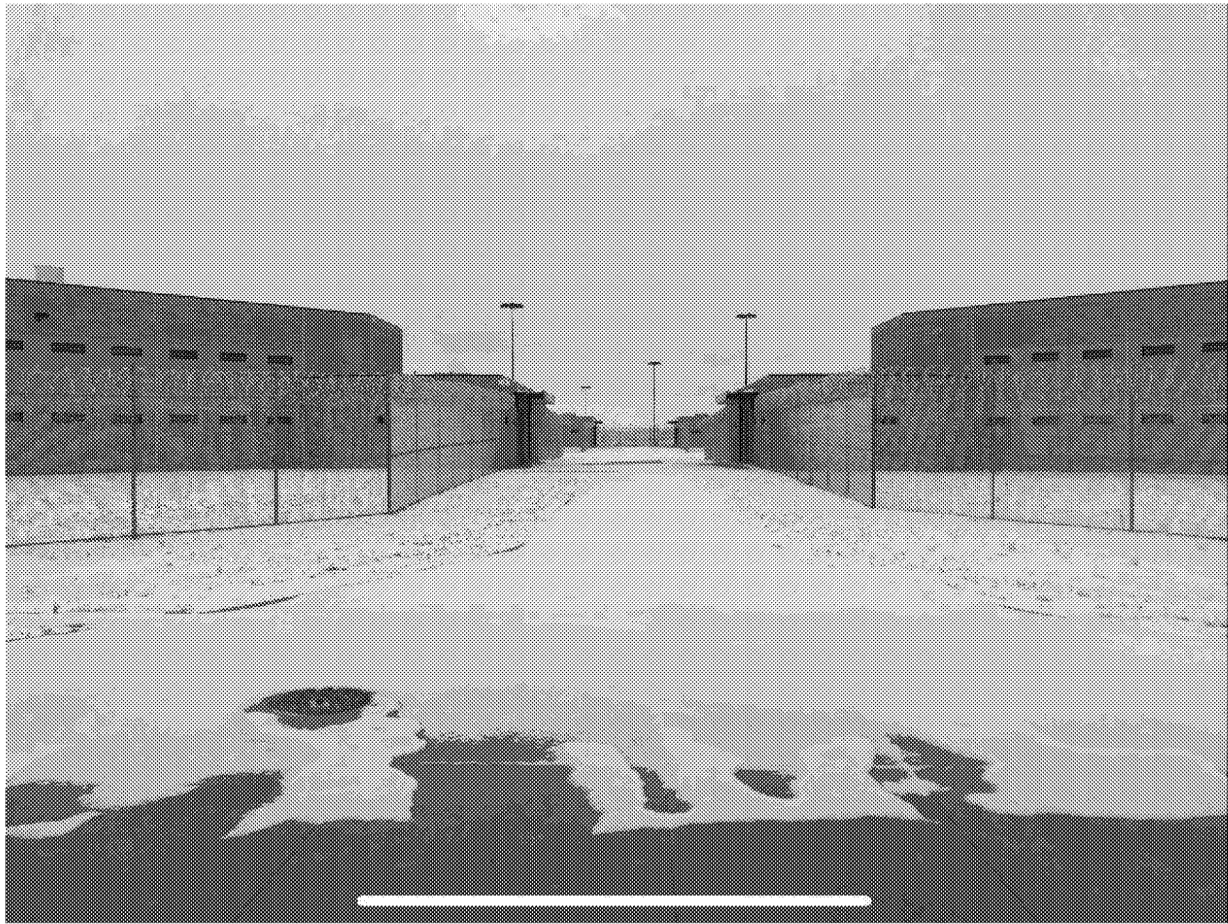


HUDSON CORRECTIONAL FACILITY



HUDSON CORRECTIONAL FACILITY

Each housing unit has fencing for a private recreation yard:



***Double perimeter fencing: 10' rolled razor wire fence and stun fence.**

HUDSON CORRECTIONAL FACILITY

Functional Areas		
Administration		
1.0	Public Entrance/Lobby	2,326
2.0	Administration	6,153
3.0	Central Control	474
4.0	Intake/Processing	4,307
5.0	Visitation	3,203
6.0	Staff Services & Training	1,213
Subtotal GSF		17,875
Living		
7.0	Housing Living Units	See Below
8.0	SEG	See Below
Subtotal GSF		0
Services		
9.0	Medical Services	6,471
10.0	Inmate Services	3,781
11.0	Educational Programs	5,889
12.0	Vocational Programs	5,268
13.0	Recreational Programs (Covered/Ext.)	See Below
14.0	Dining	7,030
Subtotal GSF		28,440
Support		
15.0	Food Preparation	4,105
16.0	Laundry	1,760
17.0	Warehouse/Maint. (Outside Perimeter)	7,526
18.0	Warehouse/Maint. (Inside Perimeter)	743
19.0	Central Utility Plant	749
20.0	Outdoor Recreation (no structure; not included below)	
21.0	Common Spaces	1,129
Subtotal GSF		16,011
TOTAL GSF Support Facility		62,126
Housing Units		
Housing Unit #1 (62-SHU Beds, 276-2 Person Cells)		54,848
Housing Unit #2 (304 Beds, 2-Person Cells)		54,848
Housing Unit #3 (304 Beds, 2-Person Cells)		54,848
Housing Unit #4 (304 Beds, 2-Person Cells)		66,559
TOTAL GSF Housing Units		231,103
Recreational Programs (Covered Ext.)		7,800
GRAND TOTAL GSF - PHASE 1		301,029

Note: This is the original Hudson Space Plan and the as-built space plan can vary (e.g., the generator is located within the perimeter fence).

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HUDSON CORRECTIONAL FACILITY AND NEARBY POINTS OF INTEREST

Hudson Correctional Facility



3001 Juniper St

DENVER INTERNATIONAL
AIRPORT

8500 Peña Blvd, Denver, CO
80249

Intermountain Health Platte
Valley Hospital



1600 Prairie Center Pkwy,
Brighton, CO 80601

Hudson Fire Protection District
Station 1



702 Cedar St, Hudson, CO
80642

HOSPITAL, AIRPORT, FIRE
STATION, DENVER METRO



The Department of Homeland Security (DHS), U.S. Immigration and Customs Enforcement (ICE), and U.S. Customs and Border Protection (CBP) are responsible for the care, processing, and deportation of illegal immigrants. To support this mission, J&J Worldwide Services (J&J) offers a **comprehensive turn-key solution for secure, safe, and cost-effective Processing Centers.**

Border Initiative – Mission Surety

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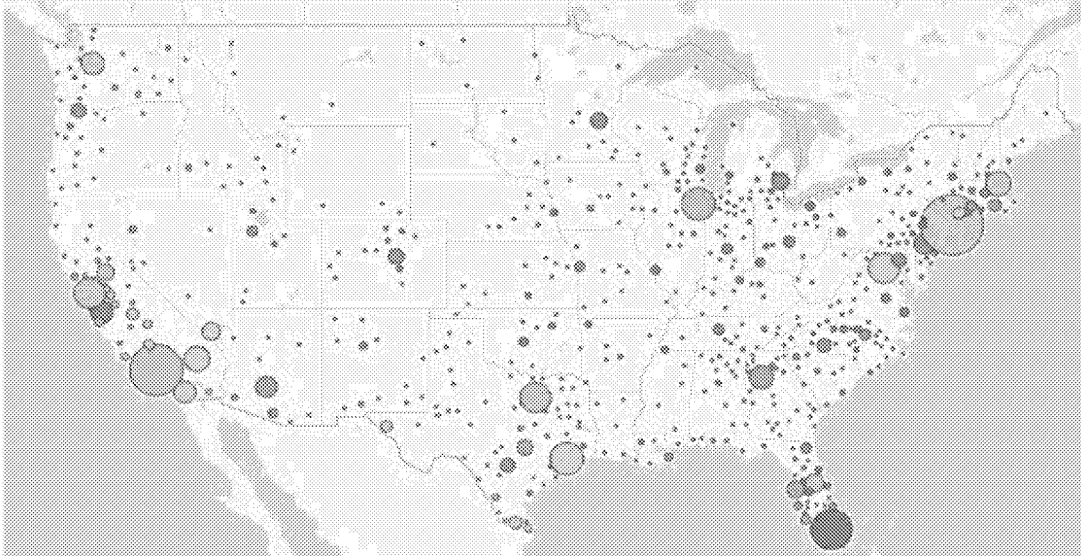


Figure 0-1. Heat map of U.S. migrant populations (Source: Migration Policy Institute). *We propose to locate Processing Centers in or near the 20 cities with the highest population of people who are in the country illegally.*

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Relevant and Successful Experience. J&J has demonstrated the ability to manage the facilities of major Government agencies, healthcare institutions, and corporations. For example, we have effectively integrated services and teammates on Base Operations Support (BOS) contracts at some of the largest U.S. military installations and our nation's prestigious military service academies. We also provide routine and on-demand mission-critical facility maintenance and repair to Defense Commissary sites, allocated into Maintenance Groups that reach across the Continental United States (CONUS) as well as Alaska and Guam. Additionally, we provide medical and base engineering services focused on the latest technologies in design, construction, outfitting, and renovation throughout the United States, Europe, and Asia-Pacific region. We deliver engineering solutions on complex efforts overseas, including Multiple Award Construction Contracts (MACCs) in Germany, Spain, and Diego Garcia. As the integrator, we engage experienced subcontractors to provide the capability and reach to fulfill most federal Design-Build/Design-Bid-Build requirements anywhere the mission leads.

In February 2024, J&J Maintenance, Inc. (DBA J&J Worldwide Services) was acquired by CBRE Group, Inc. CBRE is the world's largest commercial real estate services and investment firm and a Fortune 500 and S&P 500 company. CBRE has been named *Fortune* magazine's Most Admired Real Estate Company for five of the past six years and an Ethisphere World's Most Ethical Company for 10 consecutive years. CBRE is ranked #4 on Barron's Most Sustainable Companies list and consistently included in the Dow Jones Sustainability World Index and North America Index. As part of CBRE's Global Workplace Solutions segment, J&J understands the nuances of complicated, extensive portfolios and offers robust, site-specific Processing Center management solutions that best meet DHS operational needs.

**Request for Information --Denver Field Office--
U.S. Immigration and Customs Enforcement
Immigration Detention Services**



1. RFI RESPONSE

POINT OF CONTACT					
Name/Title	(b)(6),(b)(7)(C) Contracts Manager		Phone #	Office 512.956 (b)(6),(b)(7)(C)	
Address	8350 Broad Street, Suite (b)(6),(b)(7)(C) McLean, Virginia 22102		Email	(b)(6),(b)(7)(C)@jjwws.com	
Facility Address(es)	25000 56 TH Ave. Aurora, CO				
FACILITY INFORMATION					
% of Proposed Facility	100%		Facility Ownership	100%	
Facility Operator	J&J		ICE Detention Standard	NDS	
Date of Last Use	NA		Population	0	Year Built
Operator	J&J/CBRE		Dedicated or Shared	Dedicated	
CAPACITY					
# of Housing Units/Beds	1,000 beds, 16 Pods		# Beds available for ICE	1,000 beds	
# General Population beds	760 beds		# Segregation beds	190 beds	
# Medical Beds	50 beds				
Information on Medical, Dental, and Mental Health Clinical Space					
Dedicated medical area providing ALS-level medical services. Administrative areas, office/records areas, medical intake screening area, ambulatory care area, medical housing unit.					
Capacity and Information on Visitation Area to Include Video Teleconferencing Space and Capabilities					
VTC courtroom, lobby/holding areas, Judge/Clerk administrative areas, soundproof client/council interview rooms, conference rooms, office equipment (copier, phones, fax, etc.), interpreter area.					
Capacity and information on administrative space and parking availability for ICE and various stakeholders.					
240 car parking spots, available bus parking – 58 spaces.					
Size of, and information on, outdoor recreation area					
15 SF per detainee. Minimum of three recreation areas (1,000 SF each) an element of housing and includes common areas, indoor recreation, vocational recreation, and library. Outdoor recreation includes basketball court, soccer area, and outdoor benches (mini grandstands)					
Timeframe for availability for ICE use	30-45 days from NTP		Photos	See Figures 2-1, 3.2, 3.3, and 3.4	
TRANSPORTATION DISTANCES					
Local Hospital	UCHealth at University of Colorado Anschutz Medical Campus		Distance	11.9 miles - <i>*there are more than 14 hospitals in Aurora</i>	
Airport	Denver International Airport Buckley AFB		Distance	8.1 miles 11.7 miles	
Bus	RTD Bus Stop Union Station		Distance	11.3 miles 20.4 miles	
Train	Peoria Station Aurora Metro Center Station		Distance	10.9 miles 13 miles	
Fire Stations	Aurora FD Station 16 Aurora FD Station 12		Distance	3.5 miles 6.2 miles	
Immigration Court	Aurora Immigration Court		Distance	10.8 miles	
Availability of, and access to, local consulates and pro-bono legal services					
Local consulates/Embassies in Aurora CO: El Salvador, Guatemala, Mexico, Peru, Sweden, Japan, Hungary, Austria, Slovakia, London, France, Norway, Irish, Canada, and Denmark. Local pro-bono legal services: Colorado Legal Services (~19 miles). Immigration Legal Services Aurora: More than 17 agencies.					

2. SITE SUITABILITY – AURORA, CO

The Atlanta metropolitan area has the 24th largest immigrant population in the country—approximately 0.78 million individuals as of November 2024. We selected a location located in Aurora, Colorado, which is a short 22 miles to downtown Denver, and is a one and half hour drive to Cheyenne, WY (**Figure 2-1**).



- **Location:** Aurora, CO
- **Property Description:** Warehouse, 204,915 ft² located on 16.4 acres
- **Distance to Denver CO:** 22.7 miles
- **Distance to Cheyenne WY:** 106 miles
- **Distance to U.S. Military Airfield:** 11.7 miles (Buckley AFB) and **Distance to Denver International Airport:** 8.1 miles

Figure 2-1. Proposed Detention Facility for ICE Denver Field Office.

J&J worked closely with key teammates to design a fully compliant offering for an illegal immigrant Processing Center in the Atlanta metropolitan area. These teammates include Humanitarian Solutions Group (HSG) and Suffolk Group—both design and engineering firms supported by retired ICE and CBP officers—and our engineering quality control partner CML Security. These companies have the requisite experience providing ICE detention and facility solutions.

3. FACILITIES

Our proposed Processing Center Facility meets or exceeds all ICE-NDS requirements. The facility layout is compartmentalized into five components. Our design and engineering concept consists of a mix of both modular and panel construction. **Figure 3-1** provides a list of these components and general details.

Figures 3.2-3.4 show the schematics and photos. **Figure xx** (at the end of this document) provides a representation of our proposed Processing Facility.

COMPONENT	DESCRIPTION	DETAILS
1	Housing	Housing Administration area, (32) 64-bed housing pods w/ bathrooms, sinks, showers, common area, indoor recreation, vocational recreation, library, and hair salon. Additional segregation or female housing unit.
2	In and Out-processing	2-bus capacity sallyport, segregated processing areas (male & female), interview rooms, processing stations, male and female holding areas, male/female bathrooms, special case segregated holding areas.
3	Health Services	Administrative areas, office/records areas, medical intake screening area, ambulatory care area, medical housing unit
4	Court	VTC courtroom, lobby/holding areas, Judge/Clerk administrative areas, soundproof client/council interview rooms, conference rooms, office equipment (copier, phones, fax, etc.), interpreter area.
5	Security	Armed and unarmed security officers, Security command center, ballistic vehicle entry/exit areas, visitor entry area, CCTV, catwalks, RFI wristbands, AI security technology, HUMINT, armored/secure transportation.

Figure 3-1. Facility Layout Components.

(b)(4)

Figure 3-2 Overview of building and interior office space

(b)(4)

Figure 3.3 Overview of surrounding area

(b)(4)

Figure 3-4. Modular Detention Design.

4. MANAGEMENT APPROACH

(b)(4)

4.1 Site Safety Offering

(b)(4), (b)(7)(E)

-
-
-
-
-
-
-

(b)(4), (b)(7)(E)

4.2 Initial Mobilization

We opted to partner with HSG and Suffolk Group due to their low-risk solution to meet ICE-NDS housing requirements. The advantage of our modular construction approach is that all housing units are constructed and assembled on site. The current capacity of each facility provides 32, 64-person housing units to house 2,000 occupants, or increased by an additional 16, 64-housing units to support 3,000

occupants. In addition, we have four female or segregation units able to support 96 beds, along with additional one and two person rooms within our health services section. While housing and Health Services are crucial areas within our design, our modular design includes all life support components. Our strategy to develop and design a construction plan that would seamlessly synchronize our Processing Facilities to expedite obtaining state licensing per requirements includes the following planning steps:

- Site Specific Accident Prevention Plan (APP)
- Quality Control Plan
- Pre-Construction Coordination Meeting
- Site Safety Plan

5. J&J TURN-KEY PROCESSING CENTER OFFERING

Plans to protect the homeland via mass deportations pose an unprecedented challenge for facilities and logistics. Backed by our deep experience in base operations support and our parent company's expertise as the world's largest facilities management firm, J&J is prepared to help DHS meet this challenge with turn-key Processing Centers throughout the United States. Our proposed Processing Centers include complete lifecycle facility support for immigrant populations while their cases are adjudicated, including the following:

- | | | |
|-----------------|-----------------|------------------------------------|
| ▪ Lodging | ▪ Utilities | ▪ Legal—courtroom, VTC, etc. |
| ▪ Food services | ▪ IT equipment | ▪ Operations and Maintenance (O&M) |
| ▪ Security | ▪ Health clinic | ▪ Administration |

Our Smart Facility Maintenance model optimizes operational support, while our advanced logistical software ensures supply chain optimization, energy-efficient infrastructure reduces operational costs, and secure communication networks maintain data integrity. Our team provides tailored solutions, customizing facilities for their locations, populations, and flexibility to meet DHS's dynamic requirements. They may include hardened correctional facilities, modified vacant buildings, modular construction, tent cities, and other configurations. We select sites and build Processing Centers for safety—including separate spaces for high-risk and medium/low-risk individuals—as well as cost-effectiveness.

5.1 J&J Teammates

J&J has developed a team of more than 30 partners (including the key companies in **Figure 5.1-1**), providing the depth and breadth of capabilities to establish and operate Processing Centers across 20 major metropolitan areas nationwide. We have obtained a signed letter of commitment from all 30+ firms.

KEY COMPANY	SCOPE	BENEFIT
HSG, Suffolk Group, and K2M Design, Inc.	Facility Design and construction	HSG history supporting Federal/Government, Hospitality, Oil/Gas, Retrofitting/Adaptive Reuse, and Modular sectors. Suffolk Construction, "America's Builder," have completed projects like a 1,000-bed COVID-19 facility within 72 hours
CML Security	Construction QA/QC	Experienced team of experts to perform QA/QC design assessments to verify industry and national standards.
Allied Universal Security	Security Services	The world's leading security and facility services provider, a Fortune 500 company operating in more than 100 countries, Global workforce of ~ 770,000 people
Paragon	Security Services	Proven record across civilian and intelligence agencies and the Departments of Defense, Justice, and Homeland Security; delivers unmatched capability at more than 500 federal facilities and military bases around the globe
NESA	RFI Technology	Enhanced population tracking technology via RFI wristbands to perceive different elements, recognize them, analyze them, and

**Request for Information --Denver Field Office--
U.S. Immigration and Customs Enforcement
Immigration Detention Services**



		enable caregivers to act upon them in real-time, all within a single virtual care platform.
Guardian 6 Solutions	O&M/Facility Maintenance	VOSB specializing in Emergency, Disaster, and Event logistics solutions
USA Up Star	O&M/Facility Maintenance	USA Up Star can provide temporary housing for a range of needs. Specializes in pre-planned and emergency planning, design, and implementation of emergency basecamps
Recana Solutions	Case Management	Decades of battle-tested experience in detention, security, and facility management, with solutions meticulously crafted to uphold your agency's compliance and legal standards.
Southwest Keys	Case Management	For over 20 years, Southwest Key has been an integral partner in the U.S. response to the immigration crisis at our southern border, sheltering immigrant children under 18 years of age who arrive in this country without a parent or guardian.
Jackson Government Group	Health Services	Current ICE Health Care service provider, backed by more than 20,000 clinicians across 50 states and serving 10M patients yearly. As an IDIQ ICE and ICE Health Service Corps, they understand the detention center environments.
ISOS	Health Services	Staff 12,000 security, medical, logistics and digital experts standing by to provide support and assistance from over 1,200 locations in 90 countries, 24/7, 365 days.

Figure 5.1-1. Key Partners for J&J Secure Our Border Initiative. *Our team provides overlapping capabilities to reduce risk and ensure capacity to construct and operate geographically dispersed Processing Centers.*

5.2 Current detention or transportation services provided to ICE, Customs and Border Protection, U.S. Marshals Service, Federal Bureau of Prisons, or other federal agencies

Currently, J&J does not provide any current detention or transportation services. However, we have developed an extensive team with current and past experiences as reflected in **Figure 5.2-1:**

CLIENT	SCOPE	PERIOD OF PERFORMANCE
CPB	G4S' transportation capabilities on this CBP contract demonstrate our ability to seamlessly operationalize the PWS across a 2,000+ mile stretch of territory, the timely provision of over 100 buses and the expert recruitment, training, and provisioning of over 600 DOT-compliant personnel. Place of Performance: Arizona, California, and Texas	9/4/2013 - 3/31/2020
ICE	Transportation Services for the SNA and HLG Field Offices, TX, Provide Armed Detention Officers for Transportation Services Phoenix, Los Angeles, AORs	07/25/2023 – 07/24/2028
ICE	Supported ICE-ERO with rapid stand-up, program management, and case management of 8 emergency family processing shelters across Arizona and Texas.	03/2021 – 03/2022
ICE	Medical support for ICE deportation and transfer flights	07/05/2023 - current
FBI	Tac Med support to FBI HRT team + Med Director	02/2016 – 07/2018
ICE	Medical support for ICE deportation and transfer flights	03/2013 – 05/2018
ICE	support ICE Enforcement and Removal Operations (ERO) across multiple detention facilities.	07/2021 – 11/2022

Partner Relative Background and Experience

(b)(6),(b)(7)(C)	- a retired career law enforcement executive with more than 26 years of service with DHS(INS)/CBP/USBP. He served the agency in various locations throughout the country to include California, Texas, and Washington D.C. as well as representing the U.S. government on border security matters overseas in Belgium, El Salvador, and Mexico.
(b)(6),(b)(7)(C)	- a seasoned senior executive within the federal government. He served specifically within the Department of Homeland Security and is a U.S. Army Veteran with 35 years of experience in federal law enforcement, intelligence, and

**Request for Information --Denver Field Office--
U.S. Immigration and Customs Enforcement
Immigration Detention Services**



program management. In addition, he is certified by the Office of Personnel Management to hold Senior Executive Service positions

(b)(6),(b)(7)(C) has 40 years of experience with the DHS (INS) including 30 years of supervisory/management experience. As a mid-level executive, he developed expertise in budget management, systems improvement, and project management which led to the assignment of various high-profile Government projects. Before his recent retirement, Paul served as the Advisor/Senior Case Manager for the Office of the Immigration Detention Ombudsman, an independent office within DHS established by Congress with oversight responsibilities, where he oversaw security personnel principles, policy, and procedures for domestic, criminal and non-criminal, detention centers

(b)(6),(b)(7)(C) - As a recognized expert in correctional facility design, Maloney has spearheaded over 200 correctional projects nationwide, representing more than \$3 billion in construction value and exceeding 20,000 beds. His portfolio spans the full spectrum of correctional facilities, including federal institutions, state prisons, county jails, and private detention centers. Since 2020, his strategic partnerships have encompassed over a dozen major facilities throughout Tennessee, Arizona, and Texas. Approximately 20 distinct projects, representing over \$40M in construction value, have focused on ICE's use of their centers from day reporting, intake, administration, housing, and judicial. The ongoing collaboration continues to deliver sophisticated institutional facilities adapted to evolving federal standards and operational needs.

Figure 5.2-1. Sample of Past Performance and Key partners.

- 5.3 In the past, the government has priced detention contracts with an all-in bed day rate. Provide other pricing structures that you believe could be used to better distribute risk between the government and a contractor which might result in better operational and business outcomes for all parties

(b)(4)

- 5.4 Any recommended changes to ICE's requirements to better meet best value, i.e., by reducing cost substantially without sacrificing the effectiveness of core operations

(b)(4)

- 5.5 Identity potential hiring/staffing challenges

(b)(4)

- 5.6 List potential impediments to facility operation (pending or expected legal issues, state/county statutes, political concerns including opposition to ICE mission within local and state government/community, etc.)

(b)(4)



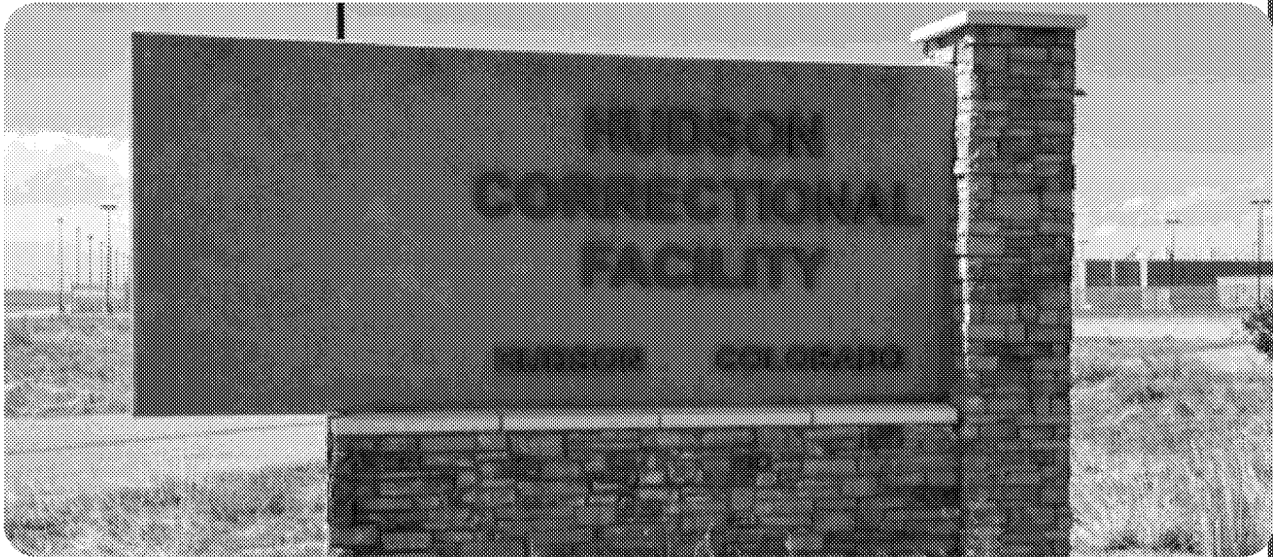
SOCIAL PURPOSE CORRECTIONS

February 21, 2025

--Denver Field Office--

U.S. Immigration and Customs Enforcement

RFI-United States Department of Homeland Security



Presented To

--Denver Field Office--

U.S. Immigration and Customs Enforcement

Immigration Detention Services

Department of Homeland Security (DHS)

(b)(6),(b)(7)(C) @ice.dhs.gov

Presented by

Social Purpose Corrections



**Social Purpose
Corrections
Executive Summary**

**FORM OF BUSINESS
ORGANIZATION**

Non-profit Corporation 501(c)(3)
State of New Mexico

NM EIN: (b)(6),(b)(7)(C)

Fed EIN: (b)(6),(b)(7)(C)

YEAR FOUNDED
2018

SOCIAL MEDIA

Website:

<https://spcor.org>

Twitter:

@SocialPurposeCo

LinkedIn:

social-purpose-
corrections-llc

Facebook:

[https://www.facebook.co
m/spcor.org/](https://www.facebook.com/spcor.org/)

**ADDRESS OF PRINCIPAL'S
OFFICE**

483 South Moon Road
Apache Junction, AZ 85119

**PRIMARY INDIVIDUAL
TO CONTACT WITH
BINDING AUTHORITY**

(b)(6),(b)(7)(C)

Executive Vice President

Cell: (615)330-(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)@spcor.org

The information contained in this proposal or any part thereof, including any exhibits, schedules, and other documents and instruments delivered or to be delivered to the Denver Field Office, is true, accurate, and complete. This proposal includes all information necessary to ensure that the statements therein do not in whole or in part mislead the Denver Field Office as to any material facts.



Facility Information

Facility information

percentage of proposed facility for ICE use 100%

Timeframe: Availability within 6 months of contract execution

Proposed facility operator: Social Purpose Corrections (SPC)

Proposed ICE Detention Standard (NDS or PBNDS)

PBNDS (first issued 2008, updated 2011, 2016, 2020) introduced more detailed, outcomes-based requirements designed to raise consistency and accountability in detainee care and facility operations.

Facility ownership:

Highlands REIT, Inc.

1 South Dearborn Street, 20th Floor

Chicago, Illinois 60603

844.421.0533

Date of last use, population, and operator

The facility housed state and out-of-state inmates (including from Alaska) until approximately 2013. After contracts ended, the prison was deactivated and has remained largely vacant.

Hudson Correctional Facility (formerly operated by The GEO Group)

3001 Industrial Park Road, Hudson, CO 80642

Dedicated or shared facility

Dedicated

Year built

2009

Capacity:

Number of housing units and beds (by sex and classification)

The facility consists of 12 general population units of approximately 76 beds each and 4 segregation units totaling 124 beds. The facility is currently vacant so the mix of sex and classification can be adjusted to meet needs.

Beds available for ICE use

1036 beds

General population (GP)

960 beds (11 housing units)

Intake

1 dedicated housing unit if needed (76 beds)

Segregation

4 Housing Units (124 beds)

Medical

7 medical unit cells

Capacity

Intake area

- 4,300 square feet with several group-holding cells

Visitation area

- 3,200 square feet with private visitation rooms
- SPC can implement video visitation requirements as outlined in a future solicitation.

Medical unit

- 6,500 square feet

Parking lot

- Approximately 290 vehicles with additional parking at the warehouse and intake area

Administration office

- 7,300 square feet with many offices

Outdoor Recreational Space

- soccer field
- running track
- handball courts
- baseball diamond
- volleyball court
- vocational gardens
- Private rec yards for each housing unit

Indoor Recreational Space

- basketball court
- handball court



Proximity of Services

Transportation

Transportation & Nearby Services

Below are estimated distances and/or drive times from the facility's address. All distances are approximate and can vary depending on exact routing.

Hospitals

Platte Valley Medical Center

1600 Prairie Center Pkwy, Brighton, CO 80601

~12 miles southwest of the Hudson facility

Other hospitals in the region (farther away) include medical centers in Greeley or central Denver.

Airports

Denver International Airport (DEN)

~25–30 miles southwest (depending on route)

Principal commercial airport serving the area

Fire Station

Hudson Fire Protection District

702 Cedar Street, Hudson, CO 80642

~2 miles from the facility

Immigration Court

Denver Immigration Court

1961 Stout Street, Denver, CO 80294

~30–35 miles from Hudson

Local consulates and pro-bono legal services

a. Local Consulates (Denver)

Consulate General of Mexico in Denver

5350 Leetsdale Dr #100, Denver, CO 80246

~30–35 miles from Hudson

Other Consulates (e.g., Canada, United Kingdom, etc.) in the Denver Metro area are generally located 30–40 miles south in downtown or central Denver.

b. Pro-Bono / Low-Cost Legal Services

Several nonprofit organizations and law clinics in the Denver Metro (30–40 miles away) offer immigration-focused or general pro-bono legal services.

- Rocky Mountain Immigrant Advocacy Network (RMIAN)
- Colorado Legal Services
- University-affiliated legal clinics (e.g., University of Denver, University of Colorado)

Distance to the ICE (DEN) Sub-Field Office

Address of Sub-Field Office:

3770 Puritan Way, Unit J, Frederick, CO 80516

Approximate Distance from 3001 Industrial Park Rd, Hudson, CO 80642:

~13–15 miles north/northwest (about a 15–20 minute drive, depending on traffic)

Detention or transportation services

(b)(4)

Potential hiring/staffing challenges

(b)(4), (b)(7)(E)

Pricing Structure

In the past, the government has priced detention contracts with an all-in bed day rate. Provide other pricing structures that you believe could be used to better distribute risk between the government and a contractor which might result in better operational and business outcomes for all parties.

(b)(4)

Non-Profit Focus

(b)(4)

Alignment with Client Goals

(b)(4)

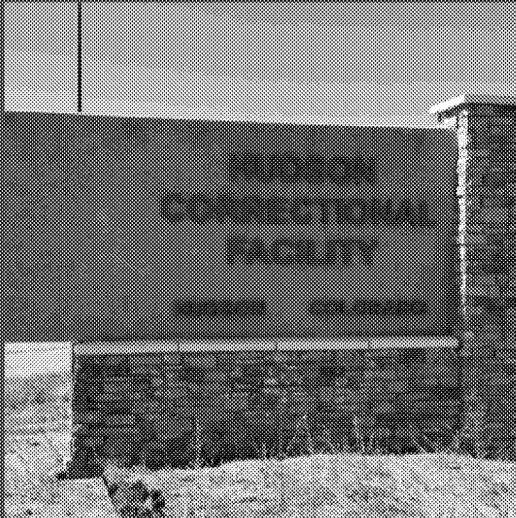
How Our Model Functions

(b)(4)

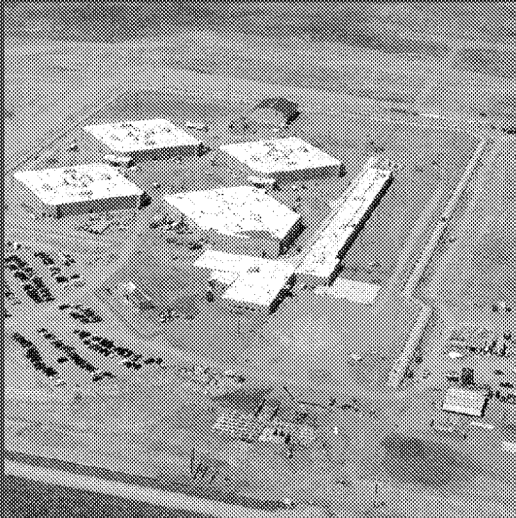
Cost Plus Outcomes Achievement Program

(b)(4)

EXTERIOR PHOTOS



EXTERIOR PHOTOS

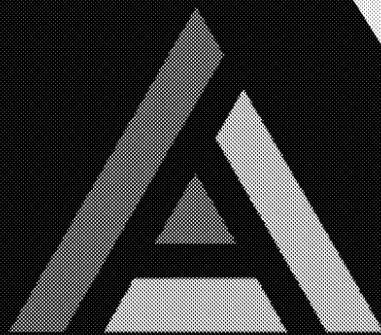


INTERIOR PHOTOS



INTERIOR PHOTOS





APEX SITE SERVICES

Immigration & Detention
Services (RFI)

Denver Field Office

Apex Site Services
102 S. Rogers St,
Waxahachie, TX 75165

(b)(6),(b)(7)(C)

@apexsites.com

Phone: 972- (b)(6),(b)(7)(C)

COMPANY OVERVIEW



Headquartered in Waxahachie, Texas, Apex Site Services specializes in providing comprehensive life-support facilities for military, emergency response, and disaster relief operations. Our expertise allows us to deliver complex temporary and semi-permanent infrastructure solutions to meet the demanding needs of Federal, State, and local Agencies. Apex has a diverse team of seasoned professionals that can handle everything from site planning and dirt work to turn-key high security detention facilities.

Our Services Include:

Infrastructure Solutions

- Temporary Structures
- Modular Buildings
- Site Preparation
- Flooring
- HVAC / Power
- Communications
- Security Systems

Basecamp Operations

- On/Off Site Housing Solutions
- Turn Key Staffing

(b)(4),(b)(7)(E)

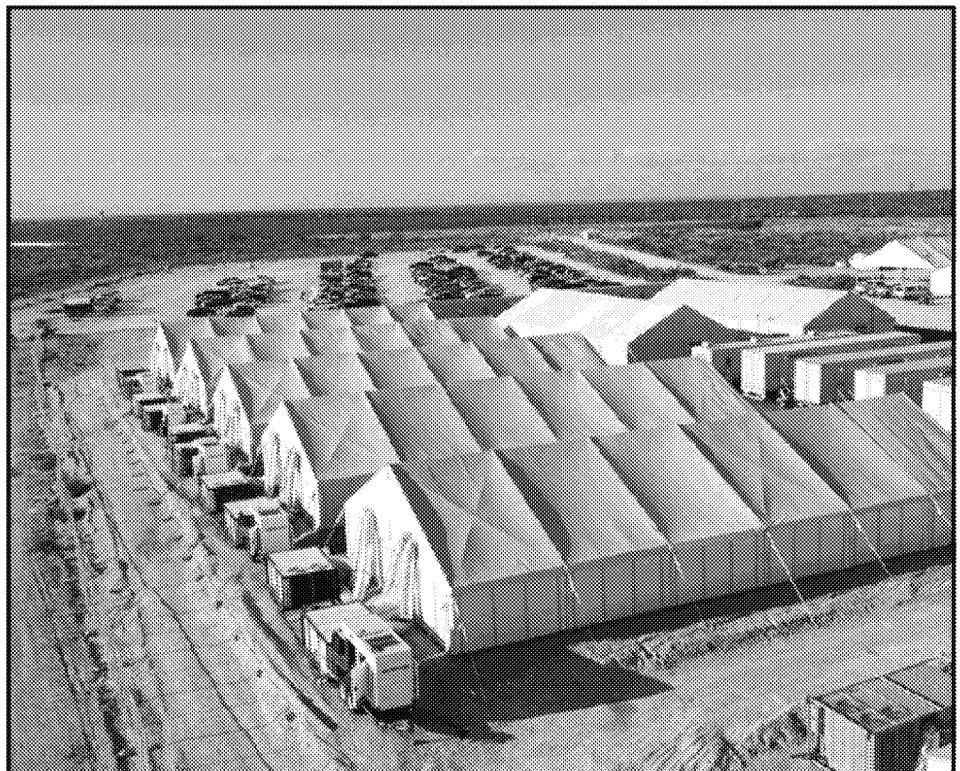
- Sanitation
- Catering
- Mobile Offices
- Lighting

Field Support

- Water Service
- Maintenance
- Sanitation Service
- Fuel Service
- Dumpsters
- Heavy Equipment

Critical Needs

- Medical Staffing
- Transportation
- Intake Systems
- Code Conformity



FOB Bravo, Del Rio, Texas

At Apex Site Services, we exist to serve in fast-paced environments, mobilizing resources that restore or enhance livelihood for those engaged in critical missions. Our rapid deployment capabilities, detail-oriented mindset, and unwavering dedication to exceptional customer service set us apart as a trusted partner in the field. With a proven track record of nationwide operations, we bring extensive experience and a relentless commitment to excellence, ensuring mission success for every project we undertake.

COMPETENCIES / EXPERIENCE



Apex has combined decades of experience in providing temporary infrastructure solutions to the nation's most complex life support facility needs. Our breadth of experience extends from FEMA and military projects to disaster recovery efforts, to oil and gas refineries, hurricanes, ice storms, and wildfires. We've successfully delivered large-scale base camps, local government recovery efforts, and everything in between. Below are a few recent projects that showcase our diverse portfolio.

Military FOB

- **Camp Bravo - Eagle Pass, TX**
 - Apex designed and built temporary barracks for (b)(4),(b)(7)(E) including framed and leveled flooring, inside walls, bunks, and power/HVAC.
- **Camp Alpha - Del Rio, TX**
 - We built custom soft-sided housing solutions, gym facility, and covered recreation court for troops working at the Texas border.
- **Camp Kelly - Zapata, TX**
 - Provided turn-key wrap around facility services to support TMD / National Guard Soldiers deployed during Operation Lone Star.

Temporary Hospitals

- **COVID-19 - State of Louisiana Health Department**
 - We answered the call in building complete temporary hospitals when the State of Louisiana Health Department needed additional beds and treatment rooms for COVID patients.

Disaster Recovery

- **Hurricanes Ian, Laura, Sally, Zeta**
 - We erected turn-key basecamps for lineman and front line response workers as they restored communities around Florida and the Gulf Coast region.
- **Winter Storm Uri - Texas/Louisiana**
 - We constructed over (b)(4) of warming tents between Texas and Louisiana for the public to take refuge as power was being restored.
- **Hurricane Helene - North Carolina**
 - Apex delivered turnkey soft-sided life support facilities across Western North Carolina to support disaster response and restoration crews.



OUR TEAM



We pride ourselves on having an unrelenting commitment to completing the mission and thinking outside of the box. We create solutions in the toughest environments and conditions while ensuring you have one point of contact and a core supporting team underneath.

Our team knows what it takes to provide high quality interactions and products at every step of the way. Apex brings you experts with peak industry knowledge and promises first-class accommodations at every project.

Your Apex Site Project Team

In addition to the core staff assigned to your project, we have cultivated and proven partners with a broad range of capabilities. Bringing together the best of the best is what keeps Apex at the pinnacle of versatility and execution of complex projects. Some of these positions include:

- Administration/Registration Assistance
- Case Managers
- Security Personnel
- Medical Staff (RN, BSN, PA, etc)
- Custodial Staff
- Transportation (Drivers, Buses)

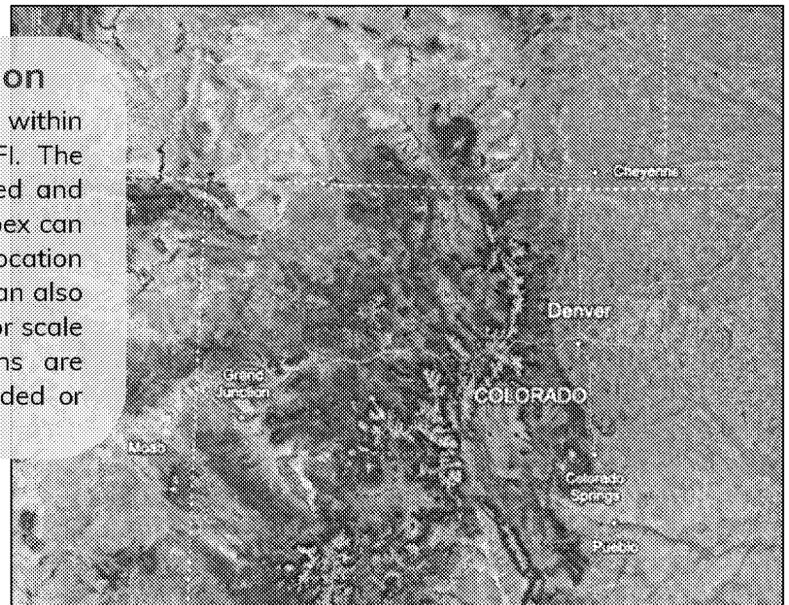
(b)(6),(b)(7)(C)

LOCATION, OWNERSHIP & ACCESS



Potential Detention Facility Location

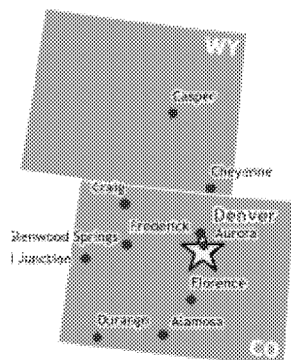
Apex has identified multiple potential locations within the geographical footprint outlined in this RFI. The location listed below is an example of a vetted and qualified property based on current research. Apex can construct and staff a soft-sided facility at any location 20 acres or more that is sufficient for ICE. We can also make modifications to existing hard structures, or scale up/down facilities as needed. These locations are potential sites for 100% ICE dedicated, soft-sided or modular constructed facilities.



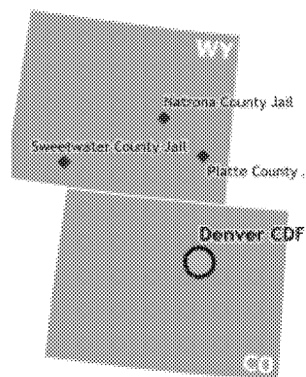
Proposed Location:

State Highway 69
Walsenburg, CO 81089

Field Office Locations



CDF & IGSA / USMS Facilities



Local Accessibility

Our Walsenburg location is 80 miles away from the Florence, CO Sub-Field office. It is a 70-minute drive and easily accessible from Hwy-I 25. The list below shows its distance and time away from local hospitals, transportation hubs, fire stations, and immigration court.

Hospitals and Medical Facilities

Spanish Peaks Hospital (10 minutes)
Spanish Peaks Clinic (10 minutes)
Penrose Hospital (1 hour 20 minutes)

Transportation Hubs

Spanish Peaks Airfield (10 minutes)
Cuchara Valley Airport (22 minutes)
Helipark (10 minutes)
Bus Stop (4 minutes)
Trinidad Train Station (30 minutes)

Emergency Services

Huerfano Fire Protection (3 minutes)
Spanish Peaks Ambulance (3 minutes)
Walsenburg Police Dept. (5 minutes)

Immigration Courts & Legal Resources

San Luis Valley Immigrant Center
(1 hour 15 minutes)
US Executive Office for Immigration Review
(2 hours 20 minutes)

Facility Ownership: Apex Site Services
Facility Operator: Apex Site Services
ICE Detention Standards: NDS 2019
Date of last use: N/A - New Constructed Facility
Dedicated Facility: Yes, 100% dedicated
Year Built: TBD as early as 2025



State Highway 69
Walsenburg, CO
81089

NATIONAL DETENTION STANDARDS



NDS 2019

Apex utilizes ICE Detention Standards (NDS 2019) as a guide for facility planning. Ensuring compliance with these standards is critical for the construction and operation of proposed detention and processing facilities. NDS provides comprehensive framework for safe, secure, and humane detention operations. Adhering to NDS 2019 ensures that the facility meets federal requirements for detainee care, security, medical services, and living conditions - mitigating legal risks and liability while upholding best practices in detention management. Furthermore, compliance with these standards enhances operational efficiency, promotes transparency, and aligns our facility with the expectations of government agencies and stakeholders. By incorporating NDS 2019 from the outset, we demonstrate a commitment to excellence, ensuring that our facility operates at the highest level of safety, security, and human rights compliance.

1 SAFETY

Emergency Management Plans, Contingency Planning, Chain of Command, Environmental Health, Transportation

2 SECURITY

Admissions & Release, Color-coded Classification System, Perimeter Fencing, Holding Rooms, Law Enforcement

3 ORDER

Disciplinary System, Incident Reporting, Investigations

4 CARE

Food Service, Medical / Infirmary, Hygiene, Sanitation

5 ACTIVITIES

Mail, Teleconferencing, Outdoor Recreation, Religion, Visitation

6 JUSTICE

Detainee Handbooks, Grievance, Law Library, Legal

7 ADMIN & MANAGEMENT

Secured Files, Detainee Transfers, Staff Training

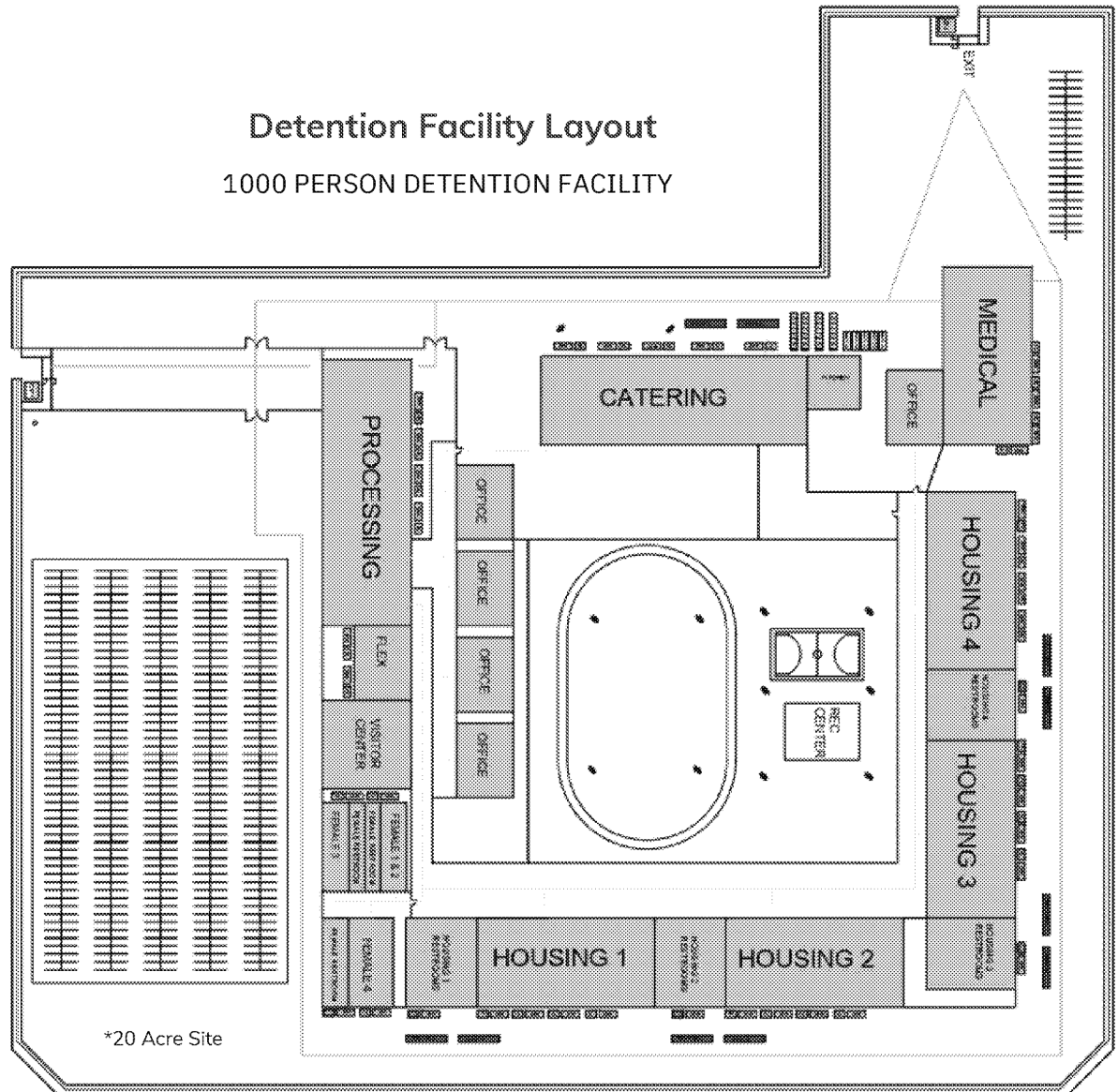
CAPACITY & CLASSIFICATION



Key Points

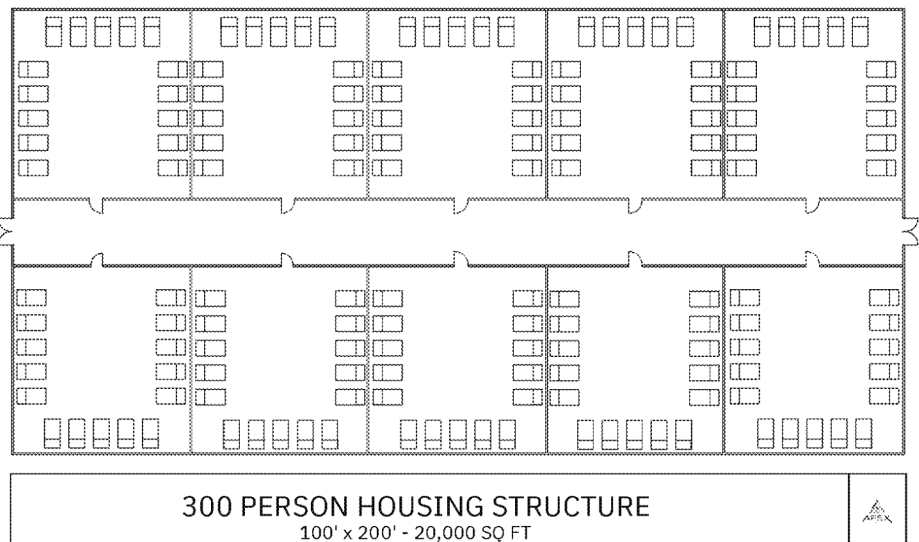
- Berry Compliant Products
- 9 Gauge 10' Perimeter Fence with Concrete Barrier Reinforcement
- Open Sight Lines
- Access Controls for all Pedestrian and Vehicle traffic
- M & F Housing Structures for all 4 Detainee Classifications
- Plumbed Restrooms
- On Site Catering, Medical, Visitor Center
- Outdoor Rec Area
- Flex Space

Detention Facility Layout
1000 PERSON DETENTION FACILITY



This model represents a 1000 person processing facility (800 male beds / 200 female beds) custom designed by Apex. We can scale sites up / down with classification, segregation, and SMU's based on needs.

We partner with Critical Response Group to provide critical incident gridded mapping.



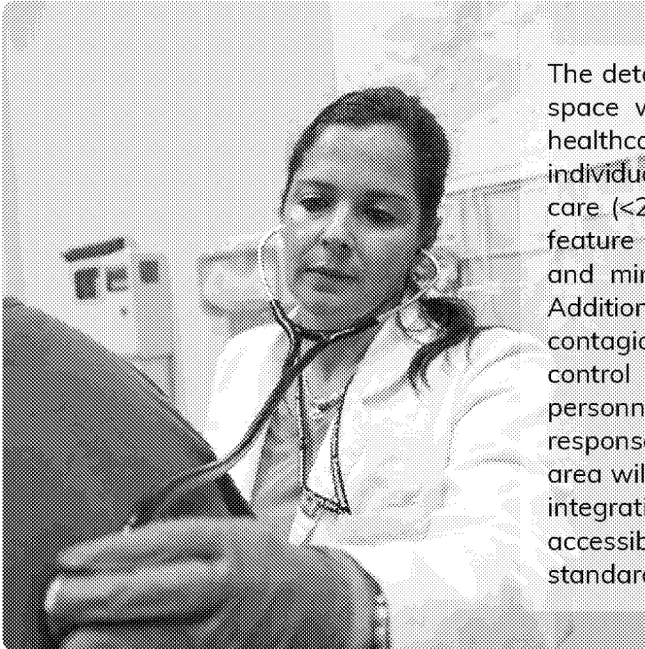
HEALTH & WELLNESS

In Accordance with ICE Standards



Medical Care & Treatment

The detention facility will include a state-of-the-art medical infirmary. This space will ensure detainees have access to comprehensive and timely healthcare services. The facility will include (b)(4) to accommodate individuals requiring medical observation, treatment, or short-term inpatient care (<24 Hours). To support a range of medical needs, the infirmary will feature individual examination rooms for medical screenings, evaluations, and minor procedures, ensuring privacy and efficiency in patient care. Additionally, designated isolation rooms will be available for detainees with contagious illnesses or special medical conditions, meeting all infection control requirements. The infirmary will be staffed by qualified medical personnel and equipped with essential diagnostic supplies, emergency response equipment, and pharmaceutical storage. A secure medical records area will ensure confidentiality and compliance with federal regulations. By integrating these key components, our infirmary will provide high-quality, accessible healthcare services in alignment with federal detention standards while prioritizing the well-being and safety of all detainees.



Dental Health

The facility will house a dental care center, which will provide detainees with access to timely dental evaluations and any necessary treatments. A dedicated dental suite - equipped to handle initial assessment, routine exams, cleanings, fillings, and emergency procedures - will be the centerpiece of this dental care center. Licensed dental professionals will oversee care, prioritizing pain management, infection management and mitigation, and overall oral health.



Mental Health

Upon intake, all detainees will undergo an initial mental health evaluation, with ongoing access to licensed mental health professionals for counseling and crisis intervention. The facility will include private consultation rooms for individual therapy sessions, suicide risk assessments, and psychiatric evaluations, as well as group counseling programs when appropriate. Detainees requiring specialized care will have access to medication management, behavioral health monitoring, and referrals for higher-level psychiatric treatment if necessary. These services will prioritize early intervention, emotional well-being, and crisis stabilization, ensuring a safe and supportive environment for all detainees.

HEALTH & WELLNESS



Outdoor Recreation

Our outdoor recreation area is designed to provide detainees with a secure and well-equipped space for physical activity, social interaction, and overall well-being. The area will feature a turf multipurpose field, suitable for soccer, football, and other recreational activities, ensuring durability and year-round usability. Additionally, a basketball court will be included to offer detainees an opportunity for structured exercise and team sports. To accommodate relaxation and social gatherings, picnic tables will be strategically placed throughout the space, providing seating areas for detainees to engage in leisure activities and small group interactions. The recreation area will be enclosed with secure fencing, properly lit for safety, and designed to maximize open-air exposure while maintaining compliance with NDS 2019 ICE Detention Standards for outdoor exercise and recreation.



Food Service

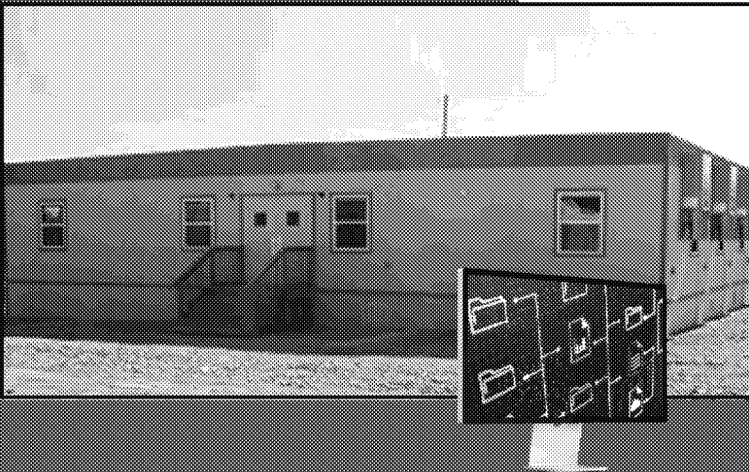


Apex has extensive experience catering 10,000+ meals per day across multiple locations in all environments. We ensure both detainees and staff will receive nutritious, well-balanced meals in a safe and sanitary environment. The facility will provide three hot meals per day, prepared by trained food services staff. Our staff follows strict food safety protocols to prevent contamination. In addition to regular meals, snacks and beverages will be made available to meet dietary needs and accommodate religious or medical restrictions.



The kitchen will also have the capability to prepare boxed lunches for detainees during transfers, off-site appointments, or special applications, ensuring food remains fresh, properly stored, and safely transported. All meals will adhere to federal nutritional guidelines, and the facility will conduct routine health inspections to maintain the highest standards of food safety and hygiene.

OFFICES & ADMINISTRATION

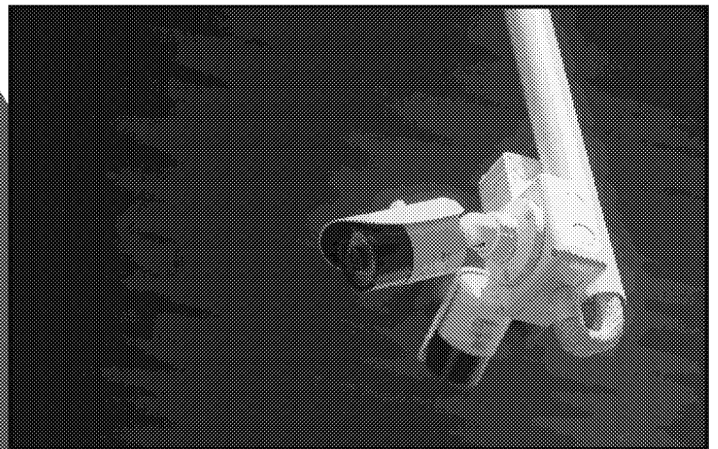


Administrative Offices

(b)(4)

Telecommunication Center

(b)(4)



Visitor Center

(b)(4)



Parking Lot

(b)(4)



TIMELINE & PRICE STRUCTURE



Project Timeline Estimates

Our vast experience and broad capabilities make Apex a first choice for rapid response site solutions. We don't require multiple layers of contractors and consultants, but rather, we leverage our in-house team to create more efficient planning and execution.



Low Security	Medium Security	High Security
1000 Bed	1000 Bed	1000 Bed
30-60 days	60-90 days	90-120 days

Pricing Chart

*Based on 1000 bed site

(b)(4),(b)(7)(E)

Cost Reduction



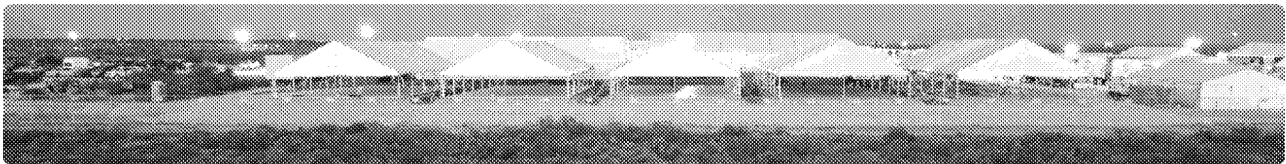
(b)(4)

ACKNOWLEDGMENTS



Hiring/Staffing Challenges

(b)(4),(b)(7)(E)



Impediments

(b)(4)

(b)(4),(b)(7)(E)

What sets Apex apart?

Apex has a broad set of skills and experience that give us the ability to create infrastructure solutions for the most critical and complex missions. In addition to broad capabilities, Apex is often able to offer significant cost savings by situating ourselves as the direct contractor with boots on the ground.

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

● info@apexsites.com

● 972 **(b)(6),(b)(7)(C)**