

Independent Government Cost Estimate (IGCE)

The Independent Government Cost Estimate (IGCE) should be completed by the Field Office and submitted as an estimate of projected costs related to this expansion proposal.

ESTIMATED PER DIEM COSTS			
(A) Number of Required Beds	(B) Proposed Per Diem Rate	(C) Estimated Number of Days	Estimated Annual Cost = (A) x (B) x (C)
(b)(4),(b)(5),(b)(7)(E)			
TRANSPORTATION COSTS			
(D) Estimated Guard Hours	(E) Hourly Rate	(F) Estimated Number of Days	Estimated Annual Cost = (D) x (E) x (F)
(b)(4),(b)(5),(b)(7)(E)			
(G) Estimated Number of Miles per Day	(H) Mileage Rate	(I) Estimated Number of Days	Estimated Annual Cost = (G) x (H) x (I)
(b)(4),(b)(5),(b)(7)(E)			
Subtotal:			(b)(4),(b)(5)
Total Estimated Costs:			(b)(4),(b)(5)
COMPARABLE PER DIEM RATES WITHIN AREA BY AGENCY			
Organization	Facility Name	Facility Location	Per Diem rate
U.S. Marshalls Service			\$
Bureau of Prisons			\$
Local Confinement Rate			\$
Other:			\$

Please provide the following information as it relates the proposed facility expansion:

Existing IGSA Number: ☒ Not Applicable

Date of Award for Existing IGSA:

Existing Contract Number: ☒ Not Applicable

Date of Award for Existing Contract:

*Estimate based on analysis of other facilities in the AOR and consideration of location in a major metro area.

From: (b)(6),(b)(7)(C)
To:
Cc:
Subject: RE: FOR REVIEW - JOFOC - Big Horn Correctional Facility DEN AOR
Date: Wednesday, August 20, 2025 8:23:41 AM
Attachments: 1.5.1 Routing Form JOFOC Big Horn 8-11-25 (OPLA).pdf

(b)(6),(b)(7)(C)

My signature is attached.

There is a typo in Section 6 (publicizing is misspelled). Otherwise, looks good.

Thanks.

(b)(6),(b)(7)(C)
Associate Legal Advisor
Commercial and Administrative Law Division
Office of the Principal Legal Advisor
U.S. Immigration and Customs Enforcement
202-870-(b)(6),(b)(7)(C)

*** ATTORNEY/CLIENT PRIVILEGE *** ATTORNEY WORK PRODUCT ***

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From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, August 18, 2025 4:01 PM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: FW: FOR REVIEW - JOFOC - Big Horn Correctional Facility DEN AOR

Good Afternoon: (b)(6),(b)(7)(C)

Can you please take a look at this and get back to (b)(6),(b)(7)(C) with any comments?
Thank you.

(b)(6),(b)(7)(C)
Senior Attorney
Office of the Principal Legal Advisor
U.S. Immigration and Customs Enforcement
Department of Homeland Security
Mobile: (571) 329-(b)(6),(b)(7)(C)
Email: (b)(6),(b)(7)(C)@ice.dhs.gov

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From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, August 18, 2025 3:51 PM
To: OPLA-CALD (b)(7)(E)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: FOR REVIEW - JOFOC - Big Horn Correctional Facility DEN AOR

Good afternoon, OPLA.

Attached is a JOFOC for your review. Please let me know of any questions or concerns. Also let me know if you require any other supporting documentation and I can provide.

Thank you.

(b)(6),(b)(7)(C)

Contracting Officer | ICE Acquisition Innovation Advocate | Procurement Analyst
ICE | Office of Acquisition Management (OAQ) | Quality Assurance Division (QAD)
202-505-(b)(6),(b)(7)(C)



DOCUMENT ROUTING FORM

Document Submitter Name:	(b)(6),(b)(7)(C)	
Date Submitted: 8/11/25	Need by Date: 8/18/25	OAQ Division: Detention Compliance & Removal
Title of Document to be Reviewed:	JOFOC - Big Horn Facility - GEO	
☐ N/A	CONTRACTING OFFICER	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments: tracked in document	
☐ N/A	LEVEL ABOVE CONTRACTING OFFICER	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	UNIT CHIEF (CHIEF OF THE CONTRACTING OFFICE (COCO))	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments: One comments/question to resolve on the J&A.	
☒ N/A	SMALL BUSINESS SPECIALIST	
Name:	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	QUALITY ASSURANCE DIVISION (QAD)	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	OFFICE OF PRINCIPAL LEGAL ADVISOR (OPLA)	
Name: (b)(6),(b)(7)(C)	☒ Legally Sufficient ☐ Legally Sufficient Subject to Comments ☐ Legally Insufficient	
Signature: (b)(6),(b)(7)(C)	Comments:	
☐ N/A	☐ COMPETITION ADVOCATE -OR- ☐ CHIEF OF STAFF	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	DEPUTY HEAD OF CONTRACTING ACTIVITY	
Name:	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	HEAD OF CONTRACTING ACTIVITY	
Name: Albert Dainton	☐ Acting (not peer review)	
Signature:	Comments:	

- Peer reviews (e.g., review of a Section Chief's work by another Section Chief) do not meet the requirement of a "Level Above the CO" review, unless the reviewer is an Acting Section Chief or Acting Unit Chief.
- If authorized to review/approve/sign on behalf of someone else, be sure to check the box next to "Acting" in your respective section.
- If a review/approval level is not required, check the box next to "N/A".



(b)(4), (b)(5)



(b)(4),(b)(5),(b)(7)(E)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

(b)(5),(b)(7)(E)

(b)(5),(b)(6),(b)(7)(C)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

(b)(5)



12. Contracting Officer's Certification.

I certify that the data supporting the recommended use of other than full and open competition is accurate and complete to the best of my knowledge and belief.

Contracting Officer

Date

13. Technical/Requirements Personnel Certification.

I certify this requirement meets the Government's minimum need and that the supporting data, which forms a basis for this justification, is complete and accurate.

Technical Representative/COR

Date

14. Approval.

Chief Procurement Officer

Date

(b)(5),(b)(6),(b)(7)(C)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

J&A-20-0308

(b)(4), (b)(5)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

(b)(4),(b)(5),(b)(7)(E)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

(b)(5), (b)(7)(E)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

(b)(5)



JUSTIFICATION FOR OTHER THAN FULL AND OPEN COMPETITION
41 U.S.C. 3304

12. Contracting Officer's Certification.

I certify that the data supporting the recommended use of other than full and open competition is accurate and complete to the best of my knowledge and belief.

Contracting Officer

Date

13. Technical/Requirements Personnel Certification.

I certify this requirement meets the Government's minimum need and that the supporting data, which forms a basis for this justification, is complete and accurate.

Technical Representative/COR

Date

14. Approval.

Chief Procurement Officer

Date



DOCUMENT ROUTING FORM

Document Submitter Name:	(b)(6),(b)(7)(C)	
Date Submitted: 8/11/25	Need by Date: 8/18/25	OAQ Division: Detention Compliance & Removal
Title of Document to be Reviewed:	JOFOC - Big Horn Facility - GEO	
☐ N/A	CONTRACTING OFFICER	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments: tracked in document	
☐ N/A	LEVEL ABOVE CONTRACTING OFFICER	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	UNIT CHIEF (CHIEF OF THE CONTRACTING OFFICE (COCO))	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments: One comments/question to resolve on the J&A.	
☒ N/A	SMALL BUSINESS SPECIALIST	
Name:	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	QUALITY ASSURANCE DIVISION (QAD)	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments: comments provided in the document	
☐ N/A	OFFICE OF PRINCIPAL LEGAL ADVISOR (OPLA)	
Name: (b)(6),(b)(7)(C)	☒ Legally Sufficient ☐ Legally Sufficient Subject to Comments ☐ Legally Insufficient	
Signature: (b)(6),(b)(7)(C)	Comments:	
☐ N/A	☒ COMPETITION ADVOCATE -OR- ☐ CHIEF OF STAFF	
Name: (b)(6),(b)(7)(C)	☐ Acting (not peer review)	
Signature: (b)(6),(b)(7)(C)	Comments:	
☐ N/A	DEPUTY HEAD OF CONTRACTING ACTIVITY	
Name:	☐ Acting (not peer review)	
Signature:	Comments:	
☐ N/A	HEAD OF CONTRACTING ACTIVITY	
Name: Albert Dainton	☐ Acting (not peer review)	
Signature:	Comments:	

- Peer reviews (e.g., review of a Section Chief's work by another Section Chief) do not meet the requirement of a "Level Above the CO" review, unless the reviewer is an Acting Section Chief or Acting Unit Chief.
- If authorized to review/approve/sign on behalf of someone else, be sure to check the box next to "Acting" in your respective section.
- If a review/approval level is not required, check the box next to "N/A".

Sent: 4/4/2025 7:58:06 PM

To: Dainton, Albert (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

CC:

Subject: Marana and Hudson

Hellos

(b)(6),(b)(7)(C)

Assistant Director

Custody Management

Enforcement and Removal Operations

DHS U.S. Immigration and Customs Enforcement

Office: 202-732 (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) @ice.dhs.gov

(b)(6),(b)(7)(C)

- S2 has asked to review and approve all contract actions that are over \$25 million. Currently, the following contracts are with (b)(6),(b)(7)(C)
 - Richwood Renewal (IGSA NOL)
 - Batavia Renewal (SPC BUF)
 - Strategic Sourcing Vehicle for emergency beds on DOD land
 - Big Horn Letter Contract (New CDF DEN) – (b)(7)(E) beds
 - West Tennessee (New IGSA NOL) – (b)(7)(E) beds
- Since January 20, 2025, we’ve brought on 35 new facilities consisting of (b)(7)(E) beds that are currently available for use.

(b)(5), (b)(7)(E)

CMD's updated bedspace ramp up plan and capacity chart for 4/23/25 are attached.

(b)(6),(b)(7)(C)

REL0000215351



Ramp-up Detention Bed Schedule

Updated: 4/24/2025

Source	Detention Facility Name	City	State	AOR	Acquisition Strategy	Pre-Occ Dates	30 Day Estimated Amount	# of Beds	Beds Filled	Est. Date of Occupancy
(b)(4),(b)(5),(b)(7)(E)										

(b)(4), (b)(5), (b)(7)(E)

(b)(4), (b)(5), (b)(7)(E)

(b)(4), (b)(5), (b)(7)(E)

Awarded
Priority
Sole Source
Low Priority/
Longer-Term
Family



Current Capacity

TYPE DETAILED	CAPACITY	USABLE CAPACITY	BEDS FILLED	UTILIZATION
CDF	(b)(7)(E)			90%
SPC				100%
IGSA				89%
DIGSA				95%
USMS				82%
FAMU				100%
BOP				84%
DOD				63%
Total				92%

Anticipated Capacity

TYPE DETAILED	FUNDED FY25 Q3	BUDGETED FY25 Q3	CAPACITY FY25 Q4	TOTAL
CDF	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)
SPC				
IGSA				
DIGSA				
USMS				
FAMU				
BOP				
DOD				
Total				

Total Beds

TYPE DETAILED	CAPACITY
CDF	(b)(7)(E)
SPC	
IGSA	
DIGSA	
USMS	
FAMU	
BOP	
DOD	
Total	

* Utilization rate is affected by court orders, detainee classification, etc.

Notes	
CDF	Contract Detention Facility
SPC	Service Processing Center
IGSA	Intergovernmental Service Agreement
DIGSA	Dedicated Intergovernmental Service Agreement
USMS	US Marshals Service Agreement *Capacity varies based on availability *Usable capacity excludes the ~1,500 Under-72 hour staging beds
FAMU	Family Unit
BOP	Bureau of Prisons
DOD	Department of Defense *Capacity can be expanded to 10,000 total beds

FOR OFFICIAL USE ONLY

2026-ICLI-00008 00329

From: (b)(6),(b)(7)(C)@ice.dhs.gov
Sent: 4/17/2025 2:48:11 PM
To:

(b)(6),(b)(7)(C)

Dainton, Albert

(b)(6),(b)(7)(C)

CC:
Subject: RE: Marana and Hudson

Thanks for this update. I wanted to

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Tuesday, April 8, 2025 10:13 AM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>; Dainton, Albert (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
(b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: RE: Marana and Hudson

Morning, (b)(6),(b)(7)(C)

I want to confirm that Hudson (now being called Big Horn) has one more level of review and then will be sent to S2 for their review/approval.

Thanks!

(b)(6),(b)(7)(C)

Contracting Officer | ICE Acquisition Innovation Advocate | OAQ Audit Liaison | Procurement Analyst
ICE | Office of Acquisition Management (OAQ) | Quality Assurance Division (QAD)
202-504 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Friday, April 4, 2025 4:07 PM
To: Dainton, Albert (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
(b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: Marana and Hudson

Hello OAQ friends,
Just wanted to pass on the news that Arizona has accepted MTC's bid to buy Marana. MTC will have a draft closing agreement on Monday (b)(5)

I'd like to resume the letter contract process with them when it's appropriate.

Also – just wanted to check on where we were with Hudson, but that is a Monday question, not a Friday question.

Thanks for everything. I know you have all been working way too hard supporting ERO. It is much appreciated.

(b)(6),(b)(7)(C)

Assistant Director

Custody Management

Enforcement and Removal Operations

DHS U.S. Immigration and Customs Enforcement

Office: 202-732- (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) ice.dhs.gov

From: (b)(6),(b)(7)(C)@ice.dhs.gov

Sent: 6/3/2025 12:41:42 PM

To: (b)(6),(b)(7)(C)

CC: (b)(6),(b)(7)(C) #ERO ADs

Subject: RE: Items for D2 (b)(7)(E)

That's all for me.

From: (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Tuesday, June 3, 2025 8:39 AM

To: (b)(6),(b)(7)(C)@ice.dhs.gov>

Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; #ERO ADs

(b)(7)(E)@ice.dhs.gov>

Subject: RE: Items for D2

Anyone else have anything pending?

(b)(6),(b)(7)(C)

Acting Deputy Executive Associate Director

Enforcement and Removal Operations

Immigration and Customs Enforcement

Cell 404-925 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Tuesday, June 3, 2025 8:28 AM

To: (b)(6),(b)(7)(C)@ice.dhs.gov>

Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>

Subject: Items for D2

Ma'am,

Below are the items stuck at DHS with DOGE, S1, or S2:

- ICE CSI Air Charter reinstatement memo for the full \$3.6B
- NEW West Tennessee contract for (b)(7)(E) Beds
- NEW Big Horn Contract for (b)(7)(E) beds
- Mod to Batavia SPC Contract for (b)(7)(E) Beds
- DOD RFA for Camp Atterbury, JB MDL, and GITMO

(b)(6),(b)(7)(C)

(A) Assistant Director

Operations Support

Enforcement and Removal Operations

U.S. Immigration and Customs Enforcement

Cell: 202-809 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov

Sent: 6/6/2025 10:52:03 PM

To: (b)(6),(b)(7)(C)

Subject: RE: (b)(7)(E) Bed Ramp up Plan w/ Costs

Attachments: ICE Facility List 06-06-2025.xlsx

(b)(6),(b)(7)(C)

I made a few edits to the memo. And I attached

From: (b)(6),(b)(7)(C)@associates.ice.dhs.gov>

Sent: Friday, June 6, 2025 6:19 PM

To: (b)(6),(b)(7)(C)@ice.dhs.gov>

Subject: RE: (b)(7)(E) Bed Ramp up Plan w/ Costs

Thank you!

(b)(6),(b)(7)(C)

Contract Support for the Executive Associate Director, ERO APMSS Contract

ERO – Support Team | Enforcement and Removal Operations

U.S. Immigration and Customs Enforcement

p: (540) 230 (b)(6),(b)(7)(C)

e: (b)(6),(b)(7)(C)@associates.ice.dhs.gov

From: (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Friday, June 6, 2025 6:14 PM

To: (b)(6),(b)(7)(C)@associates.ice.dhs.gov>

Subject: RE: (b)(7)(E) Bed Ramp up Plan w/ Costs

Sorry no. I'll do that now.

From: (b)(6),(b)(7)(C)@associates.ice.dhs.gov>

Sent: Friday, June 6, 2025 6:07 PM

To: (b)(6),(b)(7)(C)@ice.dhs.gov>

Subject: RE: (b)(7)(E) Bed Ramp up Plan w/ Costs

Good evening ma'am,

Checking in on the memo – have you had an opportunity to review? I appreciate any feedback you can offer!

Thank you!

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Contract Support for the Executive Associate Director, ERO APMSS Contract

ERO – Support Team | Enforcement and Removal Operations

U.S. Immigration and Customs Enforcement

p: (540) 230 (b)(6),(b)(7)(C)

e: (b)(6),(b)(7)(C)@associates.ice.dhs.gov

From: (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Friday, June 6, 2025 4:28 PM

To: (b)(6),(b)(7)(C) @associates.ice.dhs.gov>
Subject: FW: (b)(7)(E) Bed Ramp up Plan w/ Costs

This is what I sent D2. I'll review your memo. Thanks.

From: (b)(6),(b)(7)(C)
Sent: Friday, June 6, 2025 1:10 PM
To: (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: FW: (b)(7)(E) Bed Ramp up Plan w/ Costs

From: (b)(6),(b)(7)(C) @ice.dhs.gov>
Sent: Thursday, June 5, 2025 6:24 PM
To: (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: Charles, Marcos D (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Giles, Thomas P (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: RE: (b)(7)(E) Bed Ramp up Plan w/ Costs

I talked to the main vendors (MTC, LaSalle, Corecivic, GEO, and BOP). They can't guarantee dates because there are so many variables like finalizing the awards, equipment availability, facility prep, and staffing. But they are going to expedite their processes and we'll do the same. They are committed to moving actions as fast as possible.

From: (b)(6),(b)(7)(C) @ice.dhs.gov>
Sent: Thursday, June 5, 2025 6:06 PM
To: (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: Charles, Marcos D (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Giles, Thomas P (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: Re: (b)(7)(E) Bed Ramp up Plan w/ Costs

Could you order them by date they are available to come online? Also can you note if you've talked to the vendors and confirmed they are able to meet the request?

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Deputy Director ICE

From: (b)(6),(b)(7)(C) @ice.dhs.gov>
Sent: Thursday, June 5, 2025 5:32:18 PM
To: (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: Charles, Marcos D (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Giles, Thomas P (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: (b)(7)(E) Bed Ramp up Plan w/ Costs

Ma'am,

We put together the attached ramp up plan that shows what beds we could bring on board by the end of the fiscal year.

(b)(4),(b)(5),(b)(7)(E)

(b)(5),(b)(7)(E)

Thank you for your assistance. Let me know if you have any questions.

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Assistant Director

Custody Management

Enforcement and Removal Operations

DHS U.S. Immigration and Customs Enforcement

Office: 202-732-**(b)(6),(b)(7)(C)**

(b)(6),(b)(7)(C) [@ice.dhs.gov](mailto:ice.dhs.gov)

From: (b)(6),(b)(7)(C)@ice.dhs.gov
Sent: 6/9/2025 7:14:41 PM
To: Dainton, Albert (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Subject: RE: Need Mission Impact Statement

BLUF: (b)(7)(E)

(b)(7)(E)

From: Dainton, Albert (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, June 9, 2025 3:05 PM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: FW: Need Mission Impact Statement

Albert John Dainton
Assistant Director & Head of Contracting Activity
Department of Homeland Security / Immigration & Customs Enforcement
Management & Administration / Office of Acquisition Management
Contact: 202-380 (b)(6),(b)(7)(C)@ice.dhs.gov

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, June 2, 2025 12:18 PM
To: (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov>; Dainton, Albert (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: RE: Need Mission Impact Statement

Here you go. Hopefully, this will move them along.

BLUF: (b)(7)(E)

(b)(7)(E)

(b)(6),(b)(7)(C)

(A) Assistant Director
Operations Support
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202-809-(b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C) @ice.dhs.gov>

Sent: Monday, June 2, 2025 9:53 AM

To: (b)(6),(b)(7)(C) @ice.dhs.gov>

Cc: (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Dainton, Albert

(b)(6),(b)(7)(C) @ice.dhs.gov>

Subject: Need Mission Impact Statement

(b)(6),(b)(7)(C)

OCPO informed me this morning that DOGE plans to look at the outstanding awards for ICE today (we hope). In case, they do approve to move forward, OCPO needs a mission impact for the following awards:

- West Tennessee Detention Center (Town of Mason) IGSA
- Big Horn Correctional Facility IDIQ
- Buffalo (Batavia)

Please provide that to me today.

Thanks,

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Deputy Head of Contracting Activity
Office of Acquisition Management(OAQ)
DHS|ICE| Management and Administration
(202) 823-(b)(6),(b)(7)(C) @ice.dhs.gov

Sent: 7/24/2025 1:53:21 PM

To: Dainton, Albert (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Subject: Hudson/Big Horn and Marana

(b)(6),(b)(7)(C)

Assistant Director

Custody Management

Enforcement and Removal Operations

DHS U.S. Immigration and Customs Enforcement

Office: 202-732 (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) @ice.dhs.gov

From: (b)(6),(b)(7)(C)@ice.dhs.gov

Sent: 11/17/2025 4:43:32 PM

To: Venturella, David (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

CC: Charles, Marcos D (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

Subject: RE: Detention Capacity

Active detention acquisitions (large) (total (b)(7)(E) beds):

- Rivers (WAS). Facility is in NC on the VA/NC border.
- Prairie (SPM). Facility is in MN
- Big Horn/Hudson (DEN): Facility is in Colorado
- Marana (PHO): Facility is in Arizona
- Family and Female Staging: (NOL) Facilities are in Alexandria, LA – at the staging location.
- Port Isabel Expansion (HLG): Adding beds to the SPC

From: Venturella, David (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Monday, November 17, 2025 10:48 AM

To: (b)(6),(b)(7)(C)@ice.dhs.gov>

Cc: Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)@ice.dhs.gov>

Subject: Detention Capacity

(b)(6),(b)(7)(C)

What facilities are next up for approval/use? We were asked by D2 for this info.

We thought Diamondback and possibly Rivers, NC but weren't sure.

Thanks

David J. Venturella

Senior Advisor to the Director

U.S. Immigration and Customs Enforcement

500 12th Street, SW

Washington, D.C. 20536

Cell: (202)819 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)

Sent: 2/27/2025 5:49:09 PM

To: (b)(6),(b)(7)(C)

Burke, Moni]

Subject: Colorado RFI

You don't often get email from (b)(6),(b)(7)(C). [Learn why this is important](#)

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Please use the Cofense Report Phishing button to report. If the button is not present, click [here](#) and follow instructions.

Hi (b)(6),(b)(7)(C)

I wanted to let you know that we responding to the ICE Colorado RFI last Friday committing the whole Hudson Correctional Facility ½ hour from the Denver airport. I would enjoy meeting you one day if you would be open to a video chat.

Best,

(b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)

From: ICE ERO CMT (b)(7)(E)
(b)(7)(E)
Sent: 3/17/2025 8:29:59 PM
To: (b)(6), (b)(7)(C)
CC:
Subject: IN YOUR QUEUE - Detention Contract Management Form - Huerfano County Correctional Center (b)(7)(E)
Importance: High

The following DCM form status was updated to Concur by OSD Budget Validation (b)(7)(E) and is in your queue for review and concurrence. You have five (5) working days to review and update with appropriate status.

Contract Expiration Date:

Link to the DCM Form (b)(7)(E)

Please review the form and provide any feedback.

This message was sent from an automated system that cannot receive email. Please do not reply to this message.

From: Microsoft Outlook Reactions [no-reply@microsoft.com]
Sent: 3/30/2025 11:18:35 AM
To:

(b)(6),(b)(7)(C)

Subject: Reaction Daily Digest - Sunday, March 30, 2025

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Please use the Cofense Report Phishing button to report. If the button is not present, click [here](#) and follow instructions.

Microsoft Outlook



(b)(6),(b)(7)(C) (b)(6),(b)(7)(C) reacted to your message Sat 03/29/2025 15:14

RE: Letter contracts

Yes. Hudson, North Lake, and Cal City can go forward. From: (b)(6),(b)(7)(C)@ice.dhs.gov>

Sent: Friday, March 28, 2025 8:10 AM To: (b)(6),(b)(7)(C)@ice.dhs.gov> Cc:

(b)(6),(b)(7)(C)@ice.dhs.gov>; O'Donn

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Microsoft Corporation, One Microsoft Way, Redmond, WA 98052

From: CM Taskings (b)(7)(E)
(b)(7)(E)
Sent: 4/16/2025 1:50:33 PM
To: (b)(6),(b)(7)(C)
CC: ERO DM Tasking Users (b)(7)(E)
(b)(7)(E)
Subject: RE: REMINDER: DUE 04 16 9AM: Weekly OAQ/ERO Touchpoint Agenda Items

Good morning Ma'am,

Updates received. Many thanks!

Respectfully,

(b)(6),(b)(7)(C)

Management & Program Analyst, Executive Support Unit
Custody Management Division Headquarters
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202.740 (b)(6),(b)(7)(C)



U.S. Immigration
and Customs
Enforcement

From: (b)(6),(b)(7)(C) @ice.dhs.gov>
Sent: Wednesday, April 16, 2025 9:48 AM
To: CM Taskings (b)(7)(E) @ice.dhs.gov>
Subject: RE: REMINDER: DUE 04 16 9AM: Weekly OAQ/ERO Touchpoint Agenda Items

One more bullet – we would like an update on the Dalby IGSA

From: (b)(6),(b)(7)(C)
Sent: Wednesday, April 16, 2025 9:44 AM
To: CM Taskings (b)(7)(E) @ice.dhs.gov>
Subject: RE: REMINDER: DUE 04 16 9AM: Weekly OAQ/ERO Touchpoint Agenda Items

For CM, let's add a bullet asking OAQ for updates on the letter contract procurements: Marana, Cal City, Midwest, Big Horn, North Lake and Rivers.

And another bullet about (b)(5) and that we will provide an update about Dimmit.

From: CM Taskings (b)(7)(E) @ice.dhs.gov>
Sent: Wednesday, April 16, 2025 9:34 AM
To: (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: ERO DM Tasking Users (b)(7)(E) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: REMINDER: DUE 04 16 9AM: Weekly OAQ/ERO Touchpoint Agenda Items

Good morning,

This is a friendly reminder to provide any relevant agenda items in the link below for your respective office by **9am, Wednesday**. Negative responses are requested. Many thanks.

☐ DUE 04 16 9AM Weekly OAQ ERO Touchpoint

-  OAQ ERO Touchpoint Agenda 04 16 25 (DRAFT).docx

Respectfully,

(b)(6),(b)(7)(C)

Management & Program Analyst, Executive Support Unit
Custody Management Division Headquarters
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202.740 (b)(6),(b)(7)(C)



U.S. Immigration
and Customs
Enforcement

From: ICE_ERO_CMD (b)(7)(E)
(b)(7)(E)
Sent: 4/24/2025 7:38:36 PM
To: (b)(6), (b)(7)(C)
CC:
Subject: IN YOUR QUEUE - Detention Contract Management Form - Big Horn Detention Facility formerly known as Hudson Correctional Facility (b)(7)(E)
Importance: High

The following DCM form status was updated to Concur by OSD Budget Validation ((b)(7)(E)) and is in your queue for review and concurrence. You have five (5) working days to review and update with appropriate status.

Contract Expiration Date:

Link to the DCM Form (b)(7)(E)

Please review the form and provide any feedback.

This message was sent from an automated system that cannot receive email. Please do not reply to this message.

From: Ripa, Garrett J (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Sent: 4/28/2025 1:19:17 PM
To: (b)(6),(b)(7)(C) Genalo, Kenneth
Charles, Marcos D
CC: (b)(6),(b)(7)(C)
Subject: RE: ICE BEDS - Big Spring and Pecos

(b)(6),(b)(7)(C)

How many beds (per facility) does Delaney Hall, West Tennessee, West Texas, and Folkston give us?

How many beds would Big Spring and Pecos give us?

(b)(5)

Garrett J. Ripa
Acting Deputy Executive Associate Director
ICE – Enforcement and Removal Operations
Department of Homeland Security
Washington, D.C.
(305) 986- (b)(6),(b)(7)(C) Cell

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 9:04 AM
To: Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: RE: ICE BEDS - Big Spring and Pecos

ERO only,
We have many beds coming online in the next 30 to 60 days – Delaney Hall, West Tennessee, West Texas, Folkston, etc...

And we are negotiating with vendors to open several large dedicated CDFs – Cal City, Rivers, North Lake, Big Horn, Marana.

(b)(5),(b)(6),(b)(7)(C)

From: Lyons, Todd M. (b)(6),(b)(7)(C) @ice.dhs.gov>

Sent: Monday, April 28, 2025 8:56 AM

To: Genalo, Kenneth (b)(6),(b)(7)(C) @ice.dhs.gov>; Ripa, Garrett J. (b)(6),(b)(7)(C) @ice.dhs.gov>; Charles, Marcos D

(b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Venturella, David

(b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>

Cc: (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) @ice.dhs.gov>

Subject: ICE BEDS - Big Spring and Pecos

Importance: High

All

I know we have talked recently but I want to ensure that Big Spring and Pecos are oved up and brought online ASAP! S2 says he has the funds for it. We need these beds to make up for the DOD delays and build. We are under the microscope and more beds are needed now!

Dave – can you please work with ERO to ensure these are brought on ASAP and we are actively meeting our goals of the (b)(7)(E) beds?

Thanks all for the hard work you all do every day

Todd Michael Lyons

Acting Director

ICE – Enforcement and Removal Operations

Department of Homeland Security

Washington D.C.

(214) 406 (b)(6),(b)(7)(C) Cell

From: (b)(6),(b)(7)(C)
Sent: 4/28/2025 1:25:36 PM
To: Ripa, Garrett J (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Genalo, Kenneth
Charles, Marcos D
CC: (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Subject: Re: ICE BEDS - Big Spring and Pecos

its in progress. I am having my folks making it their number one priority. (b)(5)
(b)(5)

(b)(6),(b)(7)(C)
(A) Assistant Director
Operations Support
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202-809 (b)(6),(b)(7)(C)

From: Ripa, Garrett J (b)(6),(b)(7)(C) @ice.dhs.gov>
Sent: Monday, April 28, 2025 7:23:37 AM
To: (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov>; Genalo, Kenneth (b)(6),(b)(7)(C) @ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>
(b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: RE: ICE BEDS - Big Spring and Pecos

(b)(6),(b)(7)(C)

Where are we at with the CBP/MOU/IAA? (b)(5)
(b)(5),(b)(7)(E)

Garrett J. Ripa
Acting Deputy Executive Associate Director
ICE – Enforcement and Removal Operations
Department of Homeland Security
Washington D.C.
(305) 986 (b)(6),(b)(7)(C) Cell

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 9:19 AM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>; Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: Re: ICE BEDS - Big Spring and Pecos

I will get my folks on it and coordinate with Field OPS and you (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C)
(A) Assistant Director
Operations Support
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202-809-(b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 7:08:12 AM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>; Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: RE: ICE BEDS - Big Spring and Pecos

(b)(5)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 9:06 AM
To: (b)(6),(b)(7)(C)@ice.dhs.gov>; Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: Re: ICE BEDS - Big Spring and Pecos

(b)(5)

(b)(6),(b)(7)(C)
(A) Assistant Director
Operations Support
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
Cell: 202-809-(b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 7:03:52 AM
To: Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>

(b)(6),(b)(7)(C) @ice.dhs.gov>

Subject: RE: ICE BEDS - Big Spring and Pecos

ERO only,

We have many beds coming online in the next 30 to 60 days – Delaney Hall, West Tennessee, West Texas, Folkston, etc...

And we are negotiating with vendors to open several large dedicated CDFs – Cal City, Rivers, North Lake, Big Horn, Marana.

(b)(5),(b)(6),(b)(7)(C)

From: Lyons, Todd M (b)(6),(b)(7)(C) @ice.dhs.gov>

Sent: Monday, April 28, 2025 8:56 AM

To: Genalo, Kenneth (b)(6),(b)(7)(C) @ice.dhs.gov>; Ripa, Garrett J (b)(6),(b)(7)(C) @ice.dhs.gov>; Charles, Marcos D

(b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; Venturella, David
(b)(6),(b)(7)(C) @ice.dhs.gov>;

Cc: (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov>;
(b)(6),(b)(7)(C) @ice.dhs.gov>

Subject: ICE BEDS - Big Spring and Pecos

Importance: High

All

I know we have talked recently but I want to ensure that Big Spring and Pecos are oved up and brought online ASAP! S2 says he has the funds for it. We need these beds to make up for the DOD delays and build. We are under the microscope and more beds are needed now!

Dave – can you please work with ERO to ensure these are brought on ASAP and we are actively meeting our goals of the (b)(7)(E) beds?

Thanks all for the hard work you all do every day

Todd Michael Lyons

Acting Director

ICE – Enforcement and Removal Operations

Department of Homeland Security

Washington D.C.

(214) 406 (b)(6),(b)(7)(C) Cell

From: Venturella, David (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Sent: 4/29/2025 12:33:56 PM
To: (b)(6),(b)(7)(C)
CC: Genalo, Kenneth (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) Ripa, Garrett J
(b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) Charles, Marcos D
(b)(6),(b)(7)(C)
Subject: Re: CM Capacity Charts 4/23/25

Thanks (b)(6),(b)(7)(C)

David J. Venturella
Senior Advisor to the Director

U.S. Immigration and Customs Enforcement
500 12th Street, SW
Washington, D.C. 20536
Cell: (202)819 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C)@ice.dhs.gov>
Sent: Monday, April 28, 2025 6:53 PM
To: Venturella, David (b)(6),(b)(7)(C)@ice.dhs.gov>
Cc: Genalo, Kenneth (b)(6),(b)(7)(C)@ice.dhs.gov>; Ripa, Garrett (b)(6),(b)(7)(C)@ice.dhs.gov> (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>; Charles, Marcos D
(b)(6),(b)(7)(C)@ice.dhs.gov>; (b)(6),(b)(7)(C)@ice.dhs.gov>
Subject: FW: CM Capacity Charts 4/23/25

Dave,

It was good talking to you this afternoon. As per our discussion, I've provided some bullet points to summarize key bed planning points and progress. Please let me know if you have questions.

- S2 has asked to review and approve all contract actions that are over \$25 million. Currently, the following contracts are with (b)(6),(b)(7)(C)
 - Richwood Renewal (IGSA NOL)
 - Batavia Renewal (SPC BUF)
 - Strategic Sourcing Vehicle for emergency beds on DOD land
 - Big Horn Letter Contract (New CDF DEN) (b)(7)(E) beds
 - West Tennessee (New IGSA NOL) (b)(7)(E) beds
- Since January 20, 2025, ERO has brought on 35 new facilities consisting of approximately (b)(7)(E) beds that are currently available for use.

(b)(5), (b)(7)(E)

From: (b)(6), (b)(7)(C) @ice.dhs.gov>
Sent: Thursday, April 24, 2025 10:00 AM
To: Genalo, Kenneth (b)(6), (b)(7)(C) @ice.dhs.gov>; Ripa, Garrett J (b)(6), (b)(7)(C) @ice.dhs.gov> (b)(6), (b)(7)(C) @ice.dhs.gov>; Charles, Marcos D (b)(6), (b)(7)(C) @ice.dhs.gov>
Cc: (b)(6), (b)(7)(C) @ice.dhs.gov>; (b)(6), (b)(7)(C) @ice.dhs.gov> (b)(6), (b)(7)(C) @ice.dhs.gov>; (b)(6), (b)(7)(C) @ice.dhs.gov>; (b)(6), (b)(7)(C) @ice.dhs.gov>; Giles, Thomas P (b)(6), (b)(7)(C) @ice.dhs.gov>; Williams II, Jesse J (b)(6), (b)(7)(C) @ice.dhs.gov> (b)(6), (b)(7)(C) @ice.dhs.gov>; Katz, Evan C (b)(6), (b)(7)(C) @ice.dhs.gov> (b)(6), (b)(7)(C) @ice.dhs.gov>; (b)(6), (b)(7)(C) @ice.dhs.gov>
Subject: CM Capacity Charts 4/23/25

CMD's updated bedspace ramp up plan and capacity chart for 4/23/25 are attached.

Please let me know if you have any questions.

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C)

Chief of Staff
Custody Management
Enforcement and Removal Operations
Immigration and Customs Enforcement
202.836 (b)(6), (b)(7)(C)

From: (b)(6), (b)(7)(C) @ice.dhs.gov>
Sent: Friday, April 11, 2025 6:00 PM

To: Genalo, Kenneth (b)(6),(b)(7)(C) @ice.dhs.gov>; Ripa, Garrett J. (b)(6),(b)(7)(C) @ice.dhs.gov>
Cc: Charles, Marcos D. (b)(6),(b)(7)(C) @ice.dhs.gov>; Giles, Thomas P. (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) @ice.dhs.gov>; Williams II, Jesse (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) @ice.dhs.gov>; (b)(6),(b)(7)(C) @ice.dhs.gov> (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C) @ice.dhs.gov>; Katz, Evan C. (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: FW: Capacity Charts 4/10/25

Ken and Garrett,
CMD's updated bedspace ramp up plan and capacity chart are attached.



Current Capacity

TYPE DETAILED	CAPACITY	USABLE CAPACITY	BEDS FILLED	UTILIZATION
CDF	(b)(7)(E)			84%
SPC				104%
IGSA				89%
DIGSA				97%
USMS				74%
FAMU				93%
BOP				98%
DOD				85%
Total				91%

Anticipated Capacity

TYPE DETAILED	FUNDED FY25 Q3	BUDGETED FY25 Q3	CAPACITY FY25 Q4	TOTAL
CDF	(b)(7)(E)			
SPC				
IGSA				
DIGSA				
USMS				
FAMU				
BOP				
DOD				
Total				

Total Beds

TYPE DETAILED	CAPACITY
CDF	(b)(7)(E)
SPC	
IGSA	
DIGSA	
USMS	
FAMU	
BOP	
DOD	
Total	

* Utilization rate is affected by court orders, detainee classification, etc.

Notes	
CDF	Contract Detention Facility
SPC	Service Processing Center
IGSA	Intergovernmental Service Agreement
DIGSA	Dedicated Intergovernmental Service Agreement
USMS	US Marshals Service Agreement *Capacity varies based on availability *Usable capacity excludes the (b)(7)(E) Under-72 hour staging beds
FAMU	Family Unit
BOP	Bureau of Prisons
DOD	Department of Defense *Capacity can be expanded to (b)(7)(E) total beds

FOR OFFICIAL USE ONLY

2026-ICLI-00008 00354

From: Guadian, Robert (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)
Sent: 5/7/2025 1:49:43 AM
To: (b)(6),(b)(7)(C)
Subject: RE: Hudson

Thanks for the update (b)(6),(b)(7)(C)

Robert Guadian
Field Office Director
Denver Field Office
Immigration and Customs Enforcement
Enforcement and Removal Operations
210-889 (b)(6),(b)(7)(C)

From: (b)(6),(b)(7)(C) @ice.dhs.gov>
Date: Tuesday, May 06, 2025 at 5:45 PM
To: Guadian, Robert (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: RE: Hudson

It's stuck with S2 unfortunately

Sent with BlackBerry Work
(www.blackberry.com)

From: Guadian, Robert (b)(6),(b)(7)(C) @ice.dhs.gov>
Date: Tuesday, May 06, 2025 at 7:07 PM
To: (b)(6),(b)(7)(C) @ice.dhs.gov>
Subject: Hudson

H (b)(6),(b)(7)(C) any word on when we might get the letter of contract for Hudson?

Robert Guadian
Field Office Director
Denver Field Office
Enforcement and Removal Operations
U.S. Immigration and Customs Enforcement
12445 East Caley Avenue
Centennial, CO 80111
210-889 (b)(6),(b)(7)(C)